



**FISCAL YEAR 2024
BUDGET WORKSHOP**

May 23, 2023



Workshop Agenda

- ❖ Overview & Financial Position
- ❖ Decide on One-Time Enhancement Items (one at a time)
- ❖ On-Going Enhancement Items
 - ❖ Define Proposal for District/Council Budgets
 - ❖ New Enhancement Item: Reduce Recreation Fees
 - ❖ Decide from Menu of On-Going Enhancement Items (iterative process until consensus is reached)





Overview & Financial Position



Process and Schedule

- January - City Council interviews on Individual Goals & Expectations
- Feb 1-3 - New Mayor & Councilmembers Academy by CA League of Cities
- Feb 21 - Regular Meeting - Goal Setting and Budgeting Kick-Off
- March 7 – Recruitment/Retention Update
- March 21 – Initial 5-year Financial Forecast & Current Priorities from Staff
- March 24 –Facilitated Workshop on Council Priorities and Teamwork
- April 18 – Budget Workshop: Presentation of Preliminary Budget
- May 5 – Budget Workshop: Operating Enhancement Items
- May 16 – Budget Workshop: Capital Enhancement Items
- May 23 – Budget Workshop: Decide on Enhancement Items
- June 6 – Budget Adoption

**TOGETHER
WE
CAN!**

Council Policy #201

GENERAL FUND UNASSIGNED FUND BALANCE

TARGET: 10% ANNUAL OPERATING BUDGET

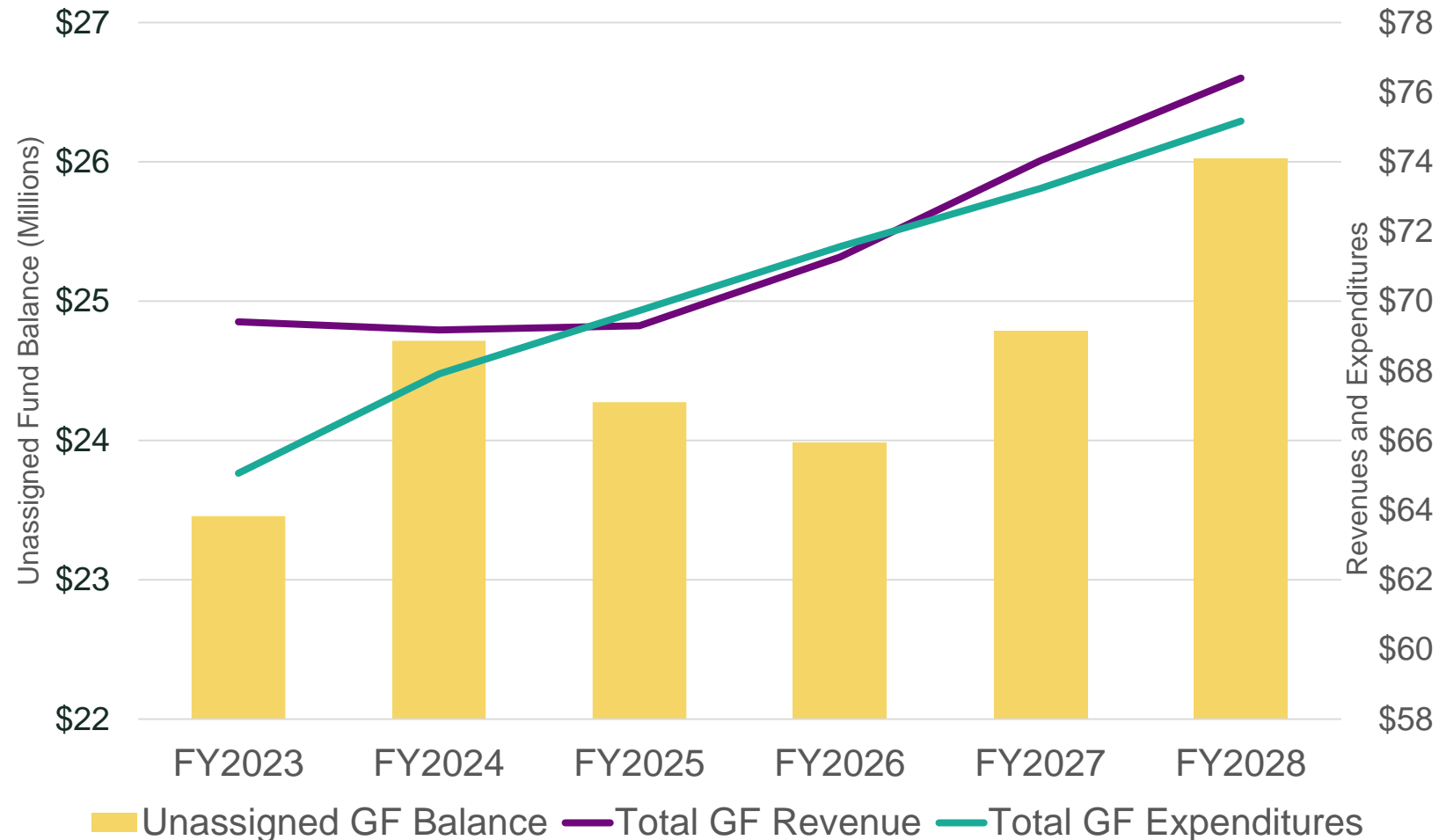
- “Amounts in excess of the target level will be used to increase or replenish other reserves (with priority given to the Economic Contingency and Facilities Maintenance reserves), to set aside resources for specific one-time uses, or as a funding source for one-time expenditures included in the annual budget or for needs that arise subsequent to budget adoption.”



General Fund 5-Year Forecast

Projected Revenues, Expenditures, and Unassigned General Fund Balance

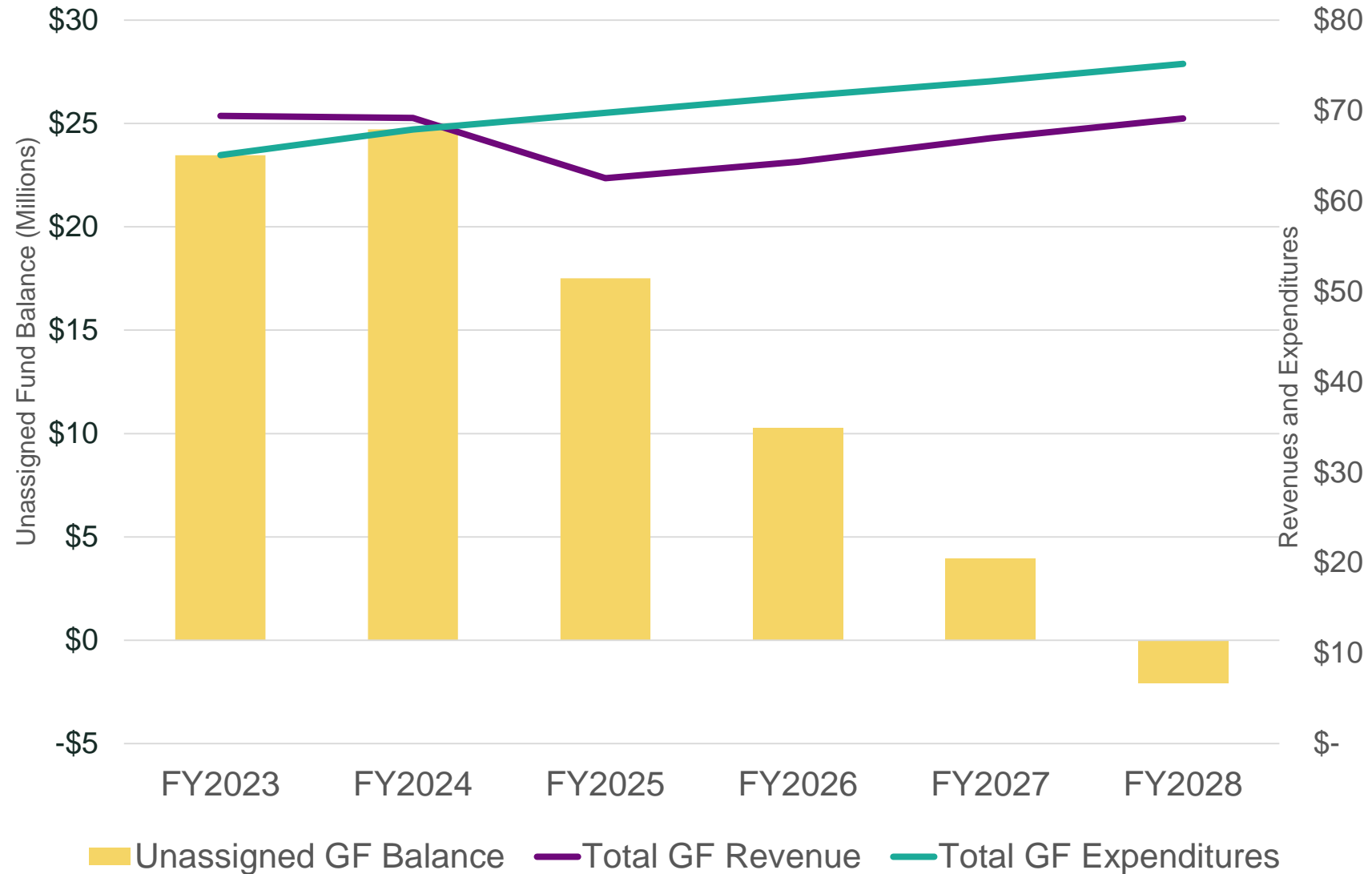
- Current staffing and programs
- Total revenue and expenditures expected to grow
- Projected deficit in FY25 and FY26
- Yellow bars represent estimated unassigned fund balance, which grow during surplus years and shrink during deficit years
- 3 labor group MOUs expire in 2024
- No recession is considered but there are mounting concerns



General Fund 5-Year Forecast – Recession Scenario

- Modeled FY25 recession half as severe as the Great Recession in 2008, with slow recovery

Projected Revenues, Expenditures, and Unassigned General Fund Balance



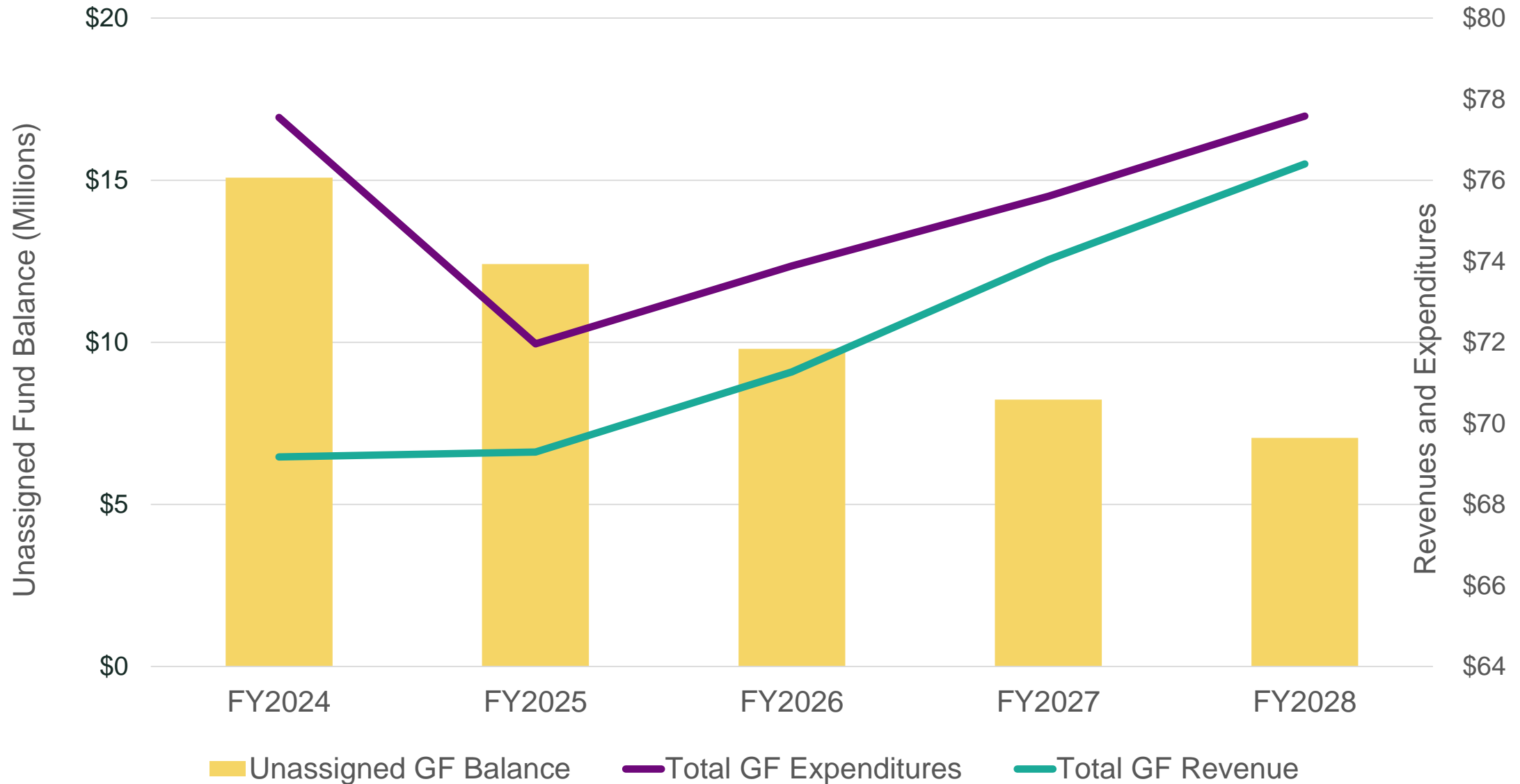
Unassigned Fund Balance FY2024

GENERAL FUND

Projected Balance 6/30/2023	\$ 23,456,296
10% Operating Expenditures	<u>6,575,437</u>
Estimated Amount Over Policy 201 Target	\$ 16,880,859



5-Year Forecast: All Enhancements





One-Time Enhancement Items



One-Time Enhancement Decision Items

Item	FY24	Frequency
Street Signs Replacement	\$25,000	One-Time
Communications Plan	\$100,000	One-Time
Chamber of Commerce	\$50,000	One-Time
Fund Reserves	\$430,000	One-Time
Las Palmas Wellness Center & Restrooms	\$2,700,000	One-Time
Granger Hall Relocation Plan	\$100,000	One-Time
City Hall Seismic Upgrade	\$4,000,000	One-Time
Civic Center/Kimball Rec Master Plan	\$250,000	One-Time
Clean NC – Plaza & Harbison	\$100,000	One-Time
TOTAL	\$7,755,000	



On-Going Enhancement Items



District Budgeting

CURRENT COUNCIL BUDGET:

- \$1,050 per member – governmental purposes
- \$1,836 – Mayor governmental purposes
- \$18,000 – Mayoral events
- \$2,000 per member – travel & training
- Personnel costs for Council, Mayor, & 1 Executive Assistant to the Mayor



Recreation Fees

CURRENT REC FEES A PERCENTAGE OF COST:

- Youth Rec Program: 40% resident/70% non-resident
- Summer Camp: 25% resident/50% non-resident

REDUCTION PROPOSAL

- Rec Program: 25% resident/70% non-resident
- Estimated reduction in revenue/cost picked-up by City = \$500



Futsal/Soccer Example

Class Information	
Minimum Participants	20
Number of Staff	2
Total Program Hours	30
Total Staffing Cost	\$1,140.00

Current Cost Recovery 40%		Cost Recovery at 25%	
<u>Recovery Rate</u>		<u>Recovery Rate</u>	
Recovery Level	40%	Recovery Level	25%
Minimum City Cost Recovery	\$456.00	Minimum City Cost Recovery	\$285.00
Minimum Fee	\$22.80	Minimum Fee	\$14.25
<u>Assigned Fee Information (Residents)</u>		<u>Assigned Fee Information (Residents)</u>	
Fee Assigned	\$20.00	Fee Assigned	\$15.00
Fee Revenue	\$400.00	Fee Revenue	\$300.00
<u>City Cost</u>		<u>City Cost</u>	
Final Program Cost	\$740.00	Final Program Cost	\$840.00

On-Going Enhancement Decision Items

Item	FY24	FY25	FY26	FY27	FY28
5 New Police Staff	\$498,037	\$445,315	\$461,353	\$477,886	\$494,933
3 New Firefighters & 4-0 Staffing	\$139,313	\$513,777	\$529,190	\$545,066	\$561,418
After School Programming	\$175,000	\$196,744	\$255,253	\$262,911	\$270,798
Tree Trimming	\$92,700	\$95,481	\$98,345	\$101,296	\$104,335
Engineering Permit Technician	\$91,200	\$93,936	\$96,754	\$99,657	\$102,646
PW Quality of Life Crew OT*	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000
Amortization*	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Pavement Rehab*	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Storm Drain Rehab*	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
District/Council Budget*	TBD	TBD	TBD	TBD	TBD
Reduce Recreation Fees	\$500	\$500	\$500	\$500	\$500
TOTAL	\$1,878,750	\$2,227,753	\$2,323,395	\$2,369,315	\$2,416,630



Slides from Previous Workshops for Reference



Fund Balance Categories

Non-spendable – amounts that cannot be spent because they are: 1) not in spendable form or 2) legally or contractually required to be maintained intact.

Restricted – resources that have spending constraints that are either 1) “externally” imposed or 2) imposed by law through constitutional provisions or enabling legislation.

Committed – amounts that have internally imposed restrictions mandated by formal action of the City Council.

Assigned – amounts that are constrained by the Council’s intent that they will be used for specific purposes. (Decision-making with regard to these amounts may be made by a committee or other governmental official.)

Unassigned – the “residual” fund balance for the General Fund. This residual amount of unassigned fund balance reflects the resources available for further appropriation and expenditure for general governmental purposes



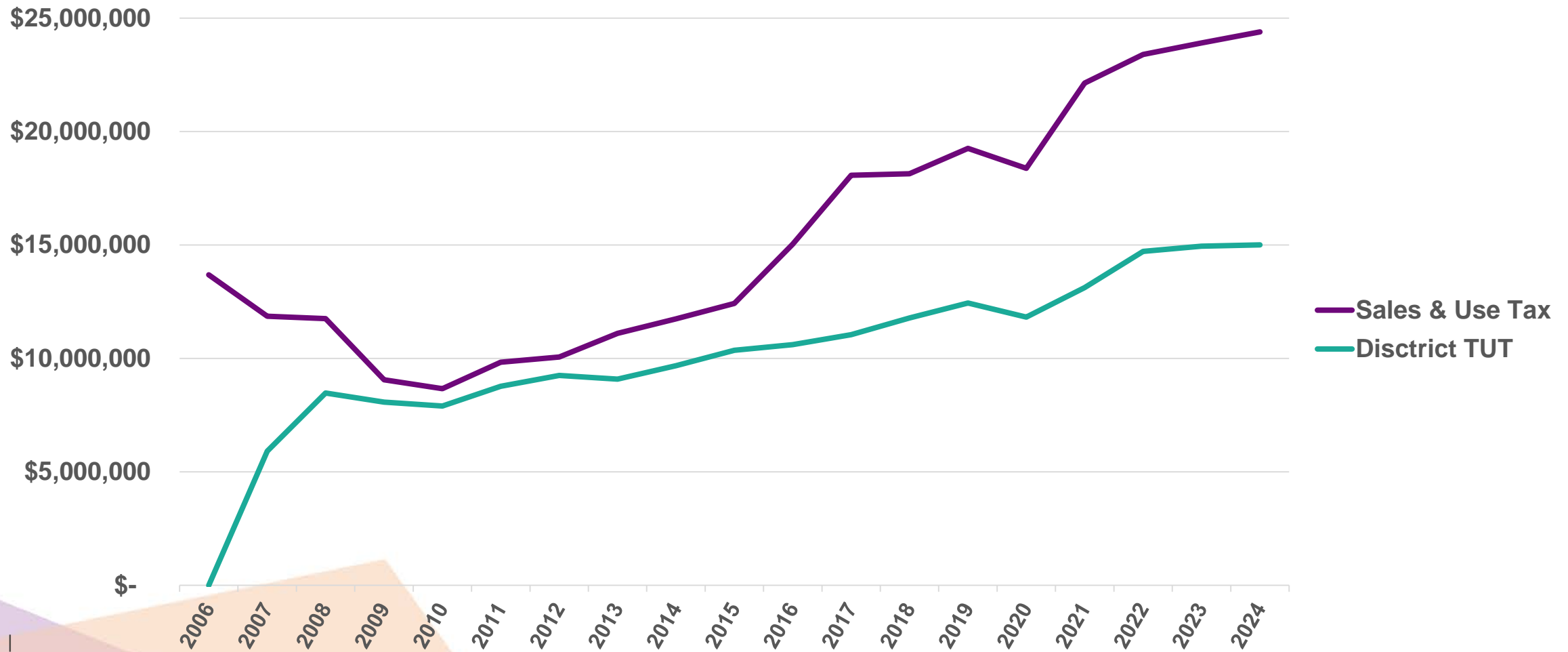
Current Reserves

Reserves	Target*	Balance**	Policy Level
Unassigned Fund Balance	\$ 6,575,000	\$19,156,000	10% General Fund Op Bdgt
Economic Contingency Reserve	\$ 13,150,000	\$ 12,800,000	20% General Fund Op Bdgt
Liability Reserve	\$ 13,264,000	\$ 16,615,000	80% confidence level
Facilities Maintenance	\$ 2,960,000	\$ 2,880,000	4.5% General Fund exp
Vehicle Replacement	\$ 3,141,900	\$ 2,770,265	30% book value of vehicles
Pension Trust (115)	\$ 18,400,000	\$ 6,393,549	2 years UAL payments
OPEB Trust	\$ 4,821,000	\$ 3,133,184	80% OPEB liability

* Based on estimated \$66M operating

**All balances are as of June 30, 2022 (unaudited)

Sales Tax Revenue History



Impact on Unassigned Fund Balance Fiscal Year 2024

GENERAL FUND

Unassigned Fund Balance 6/30/2022	\$19,156,296
FY23 - Mid-Year Projected Use/Gain	<u>4,300,000</u>
Projected Balance 6/30/2023	23,456,296
Estimated Use/Gain - FY24 Prelim Budget	<u>1,258,089</u>
Projected Unassigned Fund Balance 6/30/24	\$ 24,714,385





FY24 Preliminary Budget All Funds



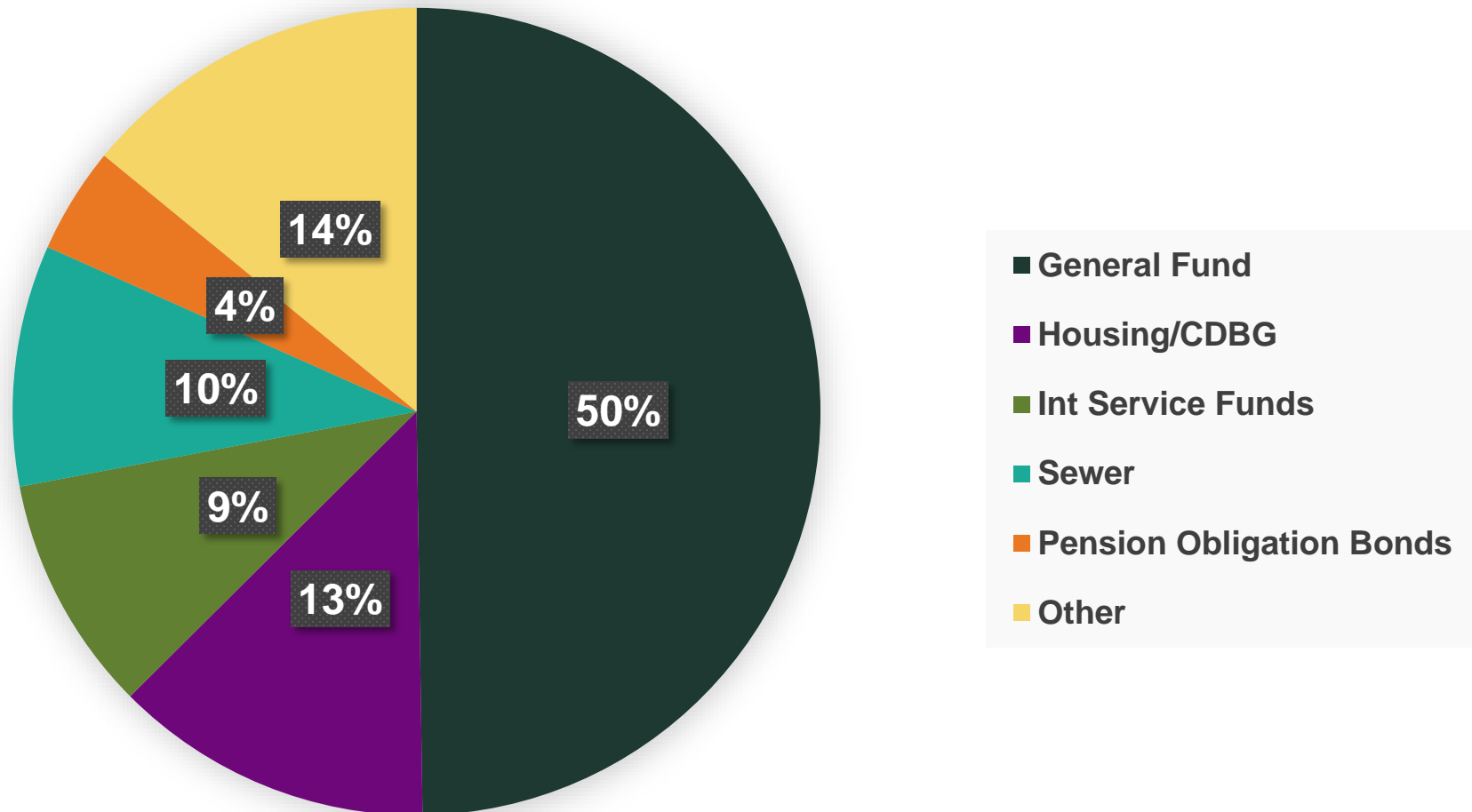
Total Operating & Capital Budget FY 24 Preliminary vs FY 23 Adopted

	<u>FY 24 Preliminary</u>	<u>FY 23 Adopted</u>	<u>Change</u>
All Funds			
All Revenues	\$129,403,177	\$134,351,875	\$(4,948,698)
All Expenditures	136,478,171	133,042,568	3,435,603
Projected Use of Fund Balance	\$ (7,074,995)	\$ 1,309,307	



Expenditure by Fund

FY24 Preliminary Expenditures by Fund



Revenues & Expenditures Other Funds FY24 Preliminary

PRELIMINARY BY FUND TYPE

	FY 24 Prelim Revenue	FY 24 Prelim Expenditures
Housing/CDBG Funds	16,406,689	17,440,084
Internal Service Funds	11,947,403	12,934,332
Sewer Service Fund	9,931,785	13,182,495
Other	9,915,229	14,743,337
Pension Obligation Bonds	5,806,468	5,806,468
Library/Parks Funds	4,583,183	4,457,083
Total Other Funds	\$60,230,716	\$68,563,799





General Fund



Preliminary Budget Summary

Fiscal Year 2024

GENERAL FUND

	FY 24 Preliminary	FY 23 Adopted	Change
Total Revenues	\$ 67,166,961	\$ 64,574,077	\$ 2,592,884
Transfers In	2,005,500	2,005,500	0
Expenditures	65,085,303	63,737,457	1,347,846
Transfers Out	2,829,069	2,557,210	271,859
Fund Balance (Use) Gain	\$ 1,258,089	\$ 284,910	



Expenditures

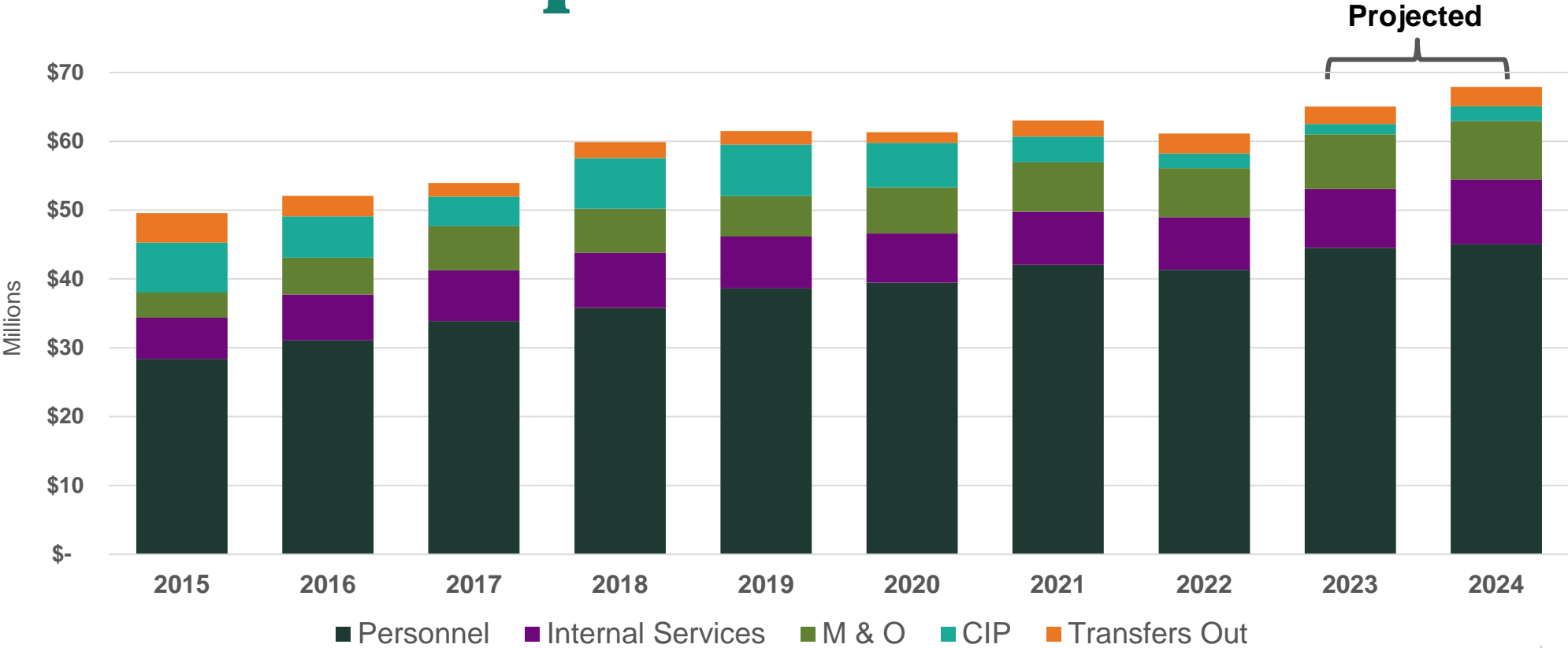
FY 24 Preliminary vs FY 23 Adopted

GENERAL FUND

	FY 24 Preliminary	FY 23 Adopted	Change
Personnel Services	\$45,039,464	\$45,410,890	\$(371,426)
Maintenance & Operations	8,469,578	7,776,245	693,333
Capital Outlay	143,500	160,000	16,500
Capital Improvements (CIP)	2,160,000	1,900,000	100,000
Internal Service Charges and Reserves	9,416,261	8,506,822	909,439
Transfers Out	2,829,069	2,557,210	271,859
Total	\$67,914,372	\$66,294,667	\$1,619,705



Historical Expenditure Trends

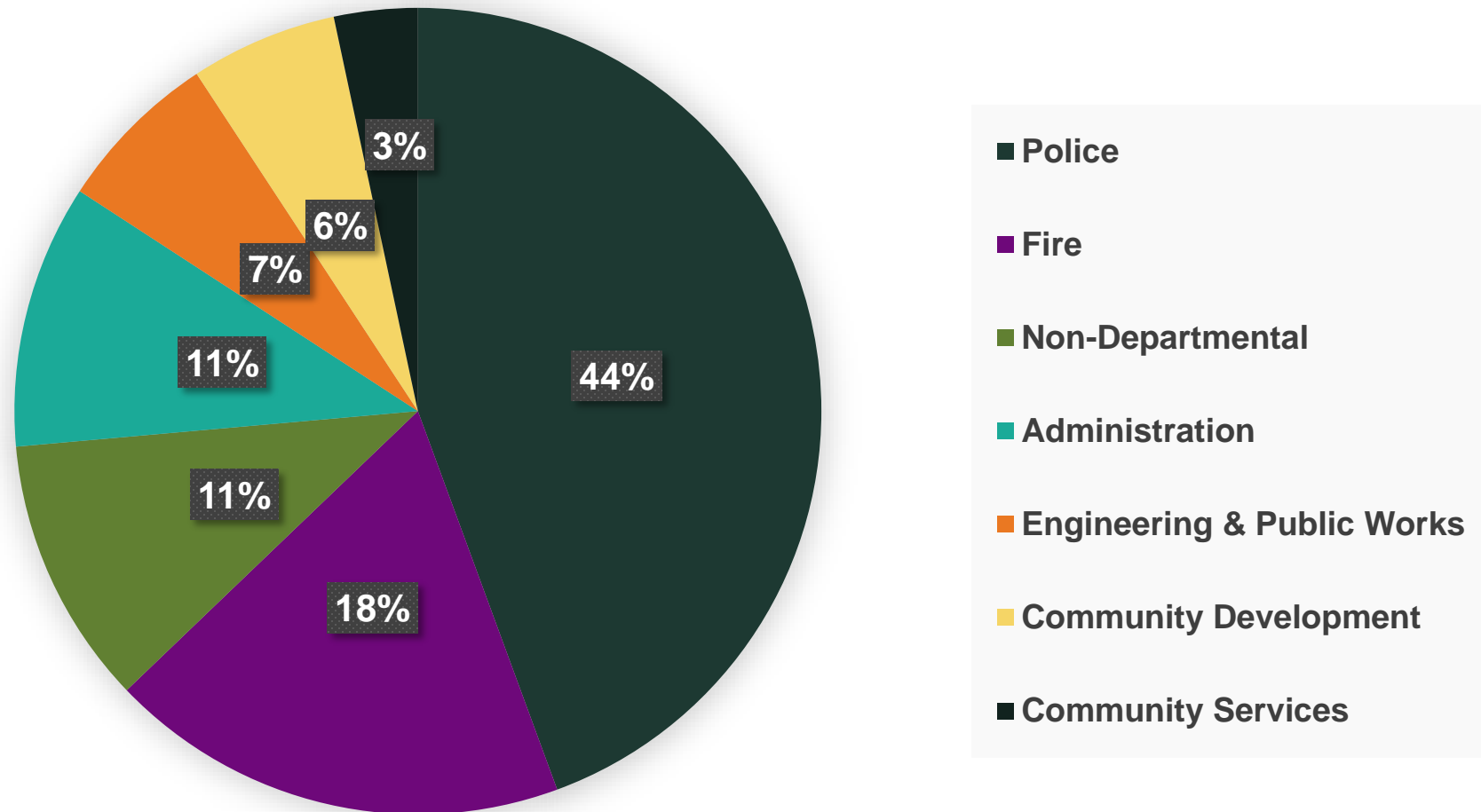


❖ Total personnel costs will comprise 66.3% of FY 24 General Fund expenditures



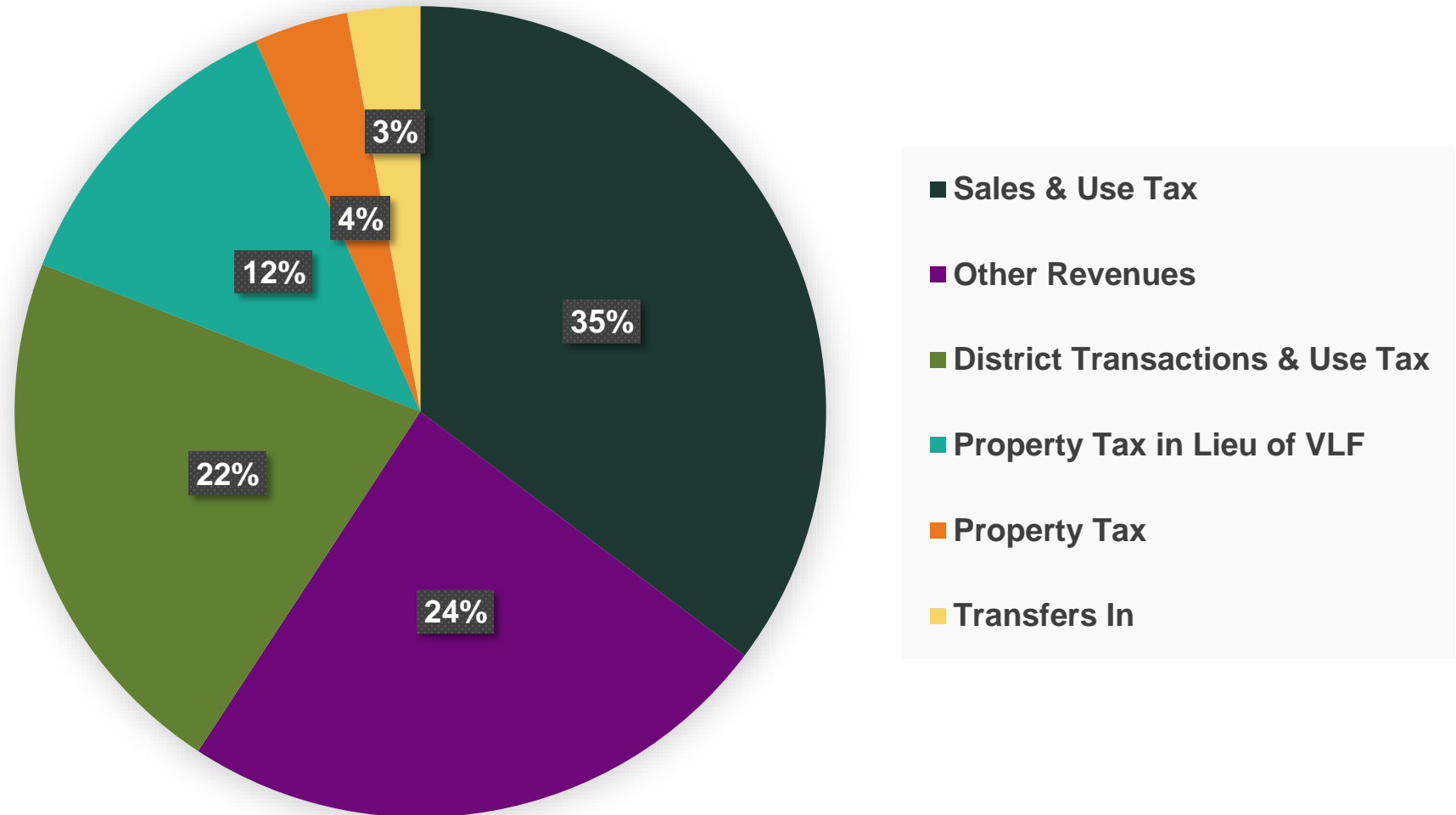
Expenditure by Department

FY24 General Fund Exp by Department

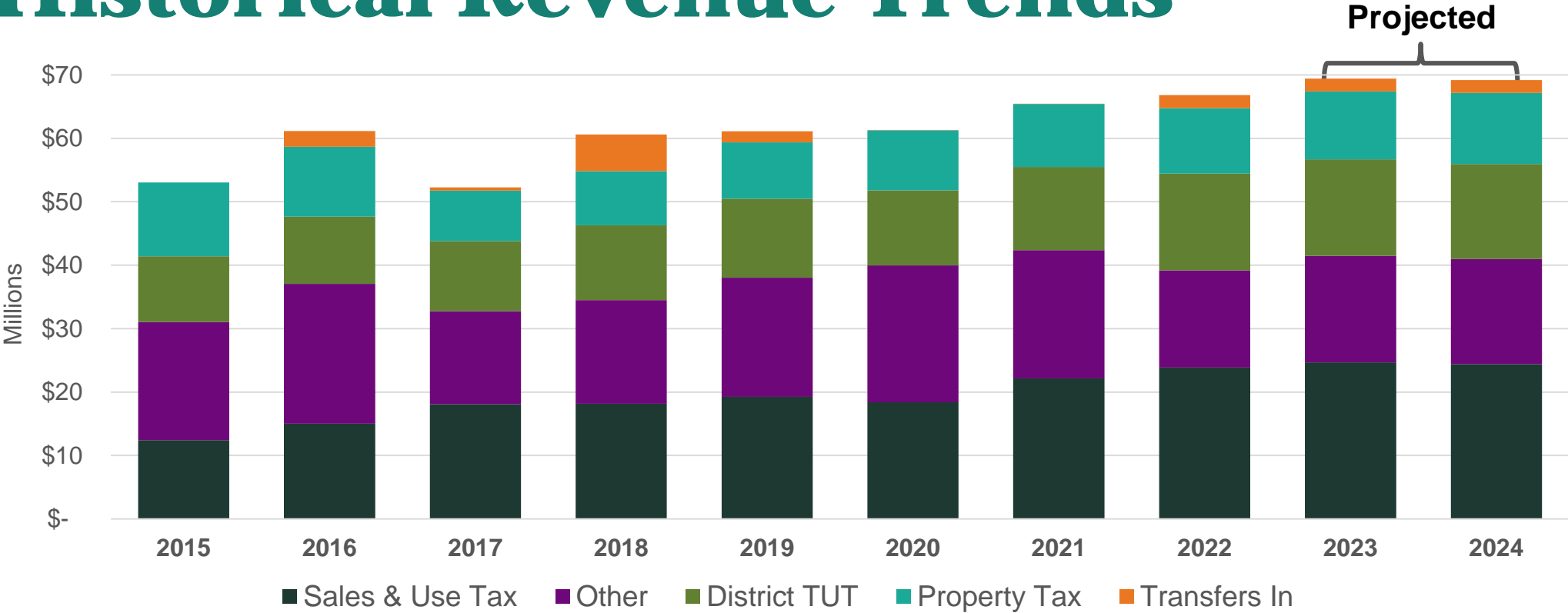


Revenue Trends

FY24 General Fund Revenue by Source



Historical Revenue Trends



❖ Sales taxes (black) and District transaction & use taxes (green) are approximately 57% of projected FY 24 revenues, while property taxes (teal) about 16%



1. Police Staffing – CPSM Recommendation for Year 1

- INCREASE AUTHORIZED POSITIONS TO SUPPORT INCREASED CALL VOLUME
- ADD 5 POLICE POSITIONS, IN PRIORITY ORDER
 - 1 Officer
 - 2 Dispatchers
 - 1 Records Clerk
 - 1 Community Service Officer

On-going	FY24
5 New Police Staff	\$498,037



2. Fire Staffing – 3 Firefighters & Pilot Enhanced Minimum Staffing

SAFER GRANT ENDING MARCH 2024

ADD 3 FIREFIGHTERS TO GENERAL FUND AUTHORIZED POSITIONS

- Increase from 15 to 18 firefighters
- CPSM recommendation
- CURRENTLY RUNNING 3 PERSON ENGINE COMPANIES
- PILOT A 4 PERSON ENGINE COMPANY RESPONSE MODEL ON ENGINE 34

On-going	FY24	FY25
Firefighter (3)	\$111,060	\$484,677
Use of Leave of 4 th person	\$28,253	\$29,100
TOTAL	\$139,313	\$513,777



3. After School Programming

AFTERSCHOOL YOUTH RECREATION PROGRAM (AGES 5-14)

- Builds on existing programs
- Program grows over time
 - Youth Sports Skills (Basketball, Soccer, Volleyball)
 - Structured Leagues (Basketball, Soccer)
 - Art, Music classes
 - Contract classes

RECREATION CLASSES AND YOUTH SPORTS IN LINE WITH OTHER LOCAL CITIES

LOW PARTICIPANT COSTS FOR RESIDENTS



3. After School Programming

PROGRAM COORDINATOR FT

- New position to specialize in youth sports

RECREATION LEADERS/RECREATION AIDES (TOTAL OF 5 PT STAFF)

- Recreation Aides recruited at high school level

On-going	FY24	FY25	FY26
Program Coordinator	\$79,000	\$81,370	\$83,811
Rec Leader III	\$32,900 (2)	\$50,831 (3)	\$52,355 (3)
Rec Aide	\$48,100 (3)	\$49,543 (3)	\$99,086 (6)
Operations	\$15,000	\$15,000	\$20,000
TOTAL	\$175,000	\$196,744	\$255,253



4. Tree Trimming

ADD 2ND TREE TRIMMING CREW

- 2 new staff: Lead Tree Trimmer & Tree Trimmer
 - \$187,700 personnel costs
 - Use existing truck
- Cost partially offset by reduction in contractor work
 - Average of \$95,000 the last few years

On-going	FY24
Tree Trimming Crew	Net \$92,700



5. Improve Permitting/Development Process

ADD ONE ENGINEERING PERMIT TECHNICIAN

- Also helps with succession planning for pending retirements in department

PURSUING OTHER IDEAS WITH EXISTING STAFF AND RESOURCES, SUCH AS:

- Teaching/communication on process
- Provide and promote pre-construction meetings for large projects
- Monthly ADU day for residents

On-going	FY24
Engineering Permit Tech	\$91,200



6. Quality of Life

INCREASE FUNDING FOR AMORTIZATION EFFORTS

INCREASE PW OVERTIME TO EXPAND SWEEPING & FRIDAY CLEAN-UPS

STREET SIGN REPLACEMENT CATCH-UP: ONE-TIME

SIGN ORDINANCE ENFORCEMENT

- Need Council fully committed and supportive
- Will attempt with existing staff, but may need additional staff in future

On-going	FY24
Amortization	\$50,000
PW Overtime	\$32,000
Street Signs	\$25,000
TOTAL	\$107,000



7. Communication Improvements

COMMUNICATIONS PLAN – RFP FOR CONSULTANT

- Identify internal & external areas for improvement
- Outline plan to address
- Develop outreach and communication materials
- For example:
 - Update website content
 - Coordination with schools about building sense of shared social responsibility
 - FAQs and handbooks for development process

One-Time	FY24
Communications Plan	\$100,000



8. Chamber of Commerce

\$50,000 CONTRIBUTION

USED FOR ECONOMIC DEVELOPMENT SERVICES

ONE-TIME COMMITMENT FOR FY24

One-Time	FY24
Chamber Contribution	\$50,000



9. Fund Reserves

Reserves	Target*	Balance**	Policy Level
Unassigned Fund Balance	\$ 6,575,000	\$19,156,000	10% General Fund Op Budget
Economic Contingency Reserve	\$ 13,150,000	\$ 12,800,000	20% General Fund Op Budget
Facilities Maintenance	\$ 2,960,000	\$ 2,880,000	4.5% General Fund Exp.

One-Time	FY24
Economic Contingency	\$350,000
Facilities Maintenance	\$80,000
TOTAL	\$430,000

* Based on estimated \$66M operating

**All balances are as of June 30, 2022 (unaudited)



10. District Budgeting

CURRENT COUNCIL BUDGET:

- \$1,050 per member – governmental purposes
- \$1,836 – Mayor governmental purposes
- \$18,000 – Mayoral events
- \$2,000 per member – travel & training
- Personnel costs for Council, Mayor, & 1 Executive Assistant to the Mayor



10. District Budgeting

GOAL SETTING WORKSHOP – DIRECTED STAFF TO RESEARCH
SURVEYED CA CITIES OF A SIMILAR SIZE THAT HAVE DISTRICTS

- None had discretionary district budgets
- One had \$100k for discretionary contributions to non-profits for Council as a whole
- One had \$2k per district for travel/training
- Staffing – none, 1 PT admin, 1 FT admin
- Council budgets were between 0.4%-1% General Fund operating exp (NC 0.6%)



10. District Budgeting

CITY OF SAN DIEGO

- Each district gets a pool of funding for community projects, programs, and services
- Restricted to one-time expenditures and compliance with Council policy
- Funding dependent on Council administrative budget savings from prior year
- \$100,000 - \$150,000 per district over last few years
- NC is 4% of the size of City of San Diego





Capital Improvement Plan (CIP)



CIP ASSETS

Parks and Facilities

City Offices
Public Works Yards
Police Station
Fire Stations
Community & Rec Centers
Public Library
Community Parks
Athletic Fields & Skate Park
Basketball & Tennis Courts
Municipal Swimming Pool
Public Restrooms
Public Safety Cameras
Lighting & Landscaping
Walking Paths

Infrastructure

Streets
Sidewalks
Pedestrian Ramps
Street Lights
Traffic Signals
Sewer System
Storm Drains and Open Channels
Communications &
Information Technology

Vehicle Fleet

Light Duty Trucks
Medium and Heavy Duty Trucks
Sedans
SUVs
Specialty Vehicles
Police Patrol Vehicles
Fire Apparatus
Heavy Equipment

CIP Overview

MAJOR MAINTENANCE - DEFERRED & ONGOING (M)

CAPITAL IMPROVEMENT PROJECTS THAT PROVIDE MAJOR MAINTENANCE AND/OR UPGRADES TO EXISTING INFRASTRUCTURE AND/OR FACILITIES REQUIRED TO PROVIDE ESSENTIAL PUBLIC SERVICES AND MAINTAIN HEALTH AND SAFETY

EXAMPLES – ROADWAY REHAB, ROOF REPLACEMENT, HVAC SYSTEM UPGRADES, REMOVAL AND REPLACEMENT OF DETERIORATED METAL STORM DRAIN PIPES

NEW PUBLIC IMPROVEMENTS (N)

CAPITAL IMPROVEMENT PROJECTS THAT EXPAND EXISTING INFRASTRUCTURE AND/OR FACILITIES, OR CONSTRUCT NEW FACILITIES, TO ADDRESS PRESENT AND FUTURE NEEDS OF THE COMMUNITY

EXAMPLES – SKATE PARK, MULTI-PURPOSE ATHLETIC FIELD, MUNICIPAL SWIMMING POOL, COMMUNITY CORRIDORS

CIP OVERVIEW

Major Maintenance
Deferred & Ongoing

New Public
Improvements

Prioritization

Tier 1 – Urgent, Public Health
and Safety

Tier 2 – Need 1 to 2 Years

Tier 3 – Need 3 to 5 Years

Tier 4 - Need 6 to 10 Years

Funding

TransNet, Gas Tax,
Sewer Service Fund,
Development Impact Fees
(DIF), Facilities
Maintenance Reserve
(FMR), ARPA, and General
Fund

Evaluation Criteria

Health and Safety
Community Support
Cost and Schedule
Available Funding
Consistency with
Long Range
Planning Documents
Ongoing
Maintenance Cost



CURRENT PARKS & FACILITIES

Park and Facility	Qty	Description
City Hall	1	City Hall
Police Station	1	Police Department
Fire Stations	3	31,33,34
Recreational Centers	3	Camacho, Kimball, El Toyon
Community Facilities	3	MLK Jr, Casa de Salud Youth Center, Nutricional Center
Public Works Yards	2	1726 Wilson, 726 19th
Library	1	Public Library
Parks	5	Kimball, El Toyon, Las Palmas, Paradise Creek Park, Sweetwater Heights
Facilities Other	5	ARTS Center, Granger Music Hall, Kimball House, Stein Farm, Santa Fe Rail Depot
Senior Center	1	Kimball Senior Center
Las Palmas Municipal Pool	1	Pool
Total	26	



Maintenance of Reserve Funds

- City Council Policy #201 adopted June 26, 1985, and most recently amended May 4, 2021 by City Council Resolution No. 2021-48, establishes the annual amount to be budgeted for major maintenance projects as 1.5% of the City's General Fund operating budget (~\$60Million).
 - **FY 24 Estimated Amount - \$1,000,000**



FY24 PARKS & FACILITIES INCLUDE

Police Department	Tier	\$700,000
Generator and Electric Upgrade Supplement	1	\$500,000
Sewer Pipe Rehabilitation – Phase 1	1	\$200,000
Fire Station 34	Tier	\$200,000
HVAC Rehabilitation	1	\$40,000
Hand Railing Rehabilitation	1	\$10,000
Bathroom on Drill Ground	1	\$150,000
Arts Building	Tier	\$100,000
Roof Rehabilitation	1	\$100,000



FY24 PARKS & FACILITIES INCLUDE

El Toyon Multipurpose Facility/Fire Station	Tier	\$200,000
Design of El Toyon Multi-Purpose Facility/Fire Station	1	\$200,000*

* DIF

Total Parks & Facilities Major Maintenance Projects	\$1,000,000
Total DIF	\$ 200,000

CIP Category	Cost Estimate					Proposed Funding Plan		
	Total	Tier 1 (Urgent)	Tier 2 (1-2 years)	Tier 3 (3-5 years)	Tier 4 (6-10 years)	Facilities Maintenance Reserve (General Fund)	DIF, Grants and Other	TBD
Facilities, Parks & Recreation								
Civic Center / City Hall*	\$4,710,000	\$0	\$4,000,000	\$0	\$710,000	\$0	\$0	\$4,710,000
MLK Jr Community Center	\$540,000	\$0	\$0	\$50,000	\$490,000	\$0	\$0	\$540,000
Police Dept Building	\$1,080,000	\$700,000	\$300,000	\$0	\$80,000	\$700,000	\$0	\$380,000
Fire Station 34	\$370,000	\$200,000	\$0	\$170,000	\$0	\$200,000		\$170,000
Fire Station 33	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire Station 31	\$130,000	\$0	\$50,000	\$80,000	\$0	\$0	\$0	\$130,000
Public Works (1726 Wilson Ave)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Works (726 W. 19th St)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Library	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ARTS Center	\$500,000	\$100,000	\$0	\$400,000	\$0	\$100,000	\$0	\$400,000
Kimball Recreation Center	\$650,000	\$0	\$650,000	\$0	\$0	\$0	\$0	\$650,000
Kimball Senior Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Casa de Salud Youth Center*	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Las Palmas Municipal Pool	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Camacho Recreation Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
El Toyon Recreation Center	\$280,000	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000
Granger Music Hall	\$4,000,000	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000
Kimball House	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$40,000
Stein Farm	\$360,000	\$0	\$0	\$320,000	\$40,000	\$0	\$0	\$360,000
Santa Fe Rail Depot	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$40,000
Kimball Park	\$7,738,273	\$0	\$0	\$0	\$7,738,273	\$0	\$0	\$7,738,273
Las Palmas Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Paradise Creek Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
El Toyon Multipurpose Facility/Fire Station	\$20,000,000	\$200,000	\$0	\$19,800,000	\$0	\$0	\$200,000	\$19,800,000
Total	\$40,438,273	\$1,200,000	\$9,000,000	\$21,100,000	\$9,138,273	\$1,000,000	\$200,000	\$39,238,273

* Supplemental evaluations are needed, which will lead to additional capital needs and costs



INFRASTRUCTURE INVENTORY

Asset	Asset Items	Quantity	Unit
Streets	Streets	111	Miles (cl)
	Alleys	9	Miles (cl)
Sidewalks / Ped Ramps (ADA)	Sidewalks*	200	Miles
	Pedestrian Ramps*	2200	Each
Traffic Signals / Street Lights	Traffic Signals	80	Each
	Street Lights	736	Each
Sewer	Sewer Mains	106	Miles
	Sewer Manholes	2015	Each
	Force Mains	1325	LF
Storm Drain	Storm Drain Mains	45	Miles
	Storm Channels	12	Miles
	Storm Drain Structures (inlet, c.o., hw, etc)	791	Each
	*Quantity is estimated		



FY 2024 INFRASTRUCTURE NEEDS

Funding Source	Streets / ADA (Major Maintenance)	Streets / ADA (New Public Improvements)	Traffic Signals / Street Lights	TDIF	Sewer	Storm Drain	Comm. Infra. Expansion	Total
Gas Tax RMRA (SB1)	\$1,519,578*							1,519,578
TransNet	\$1,313,000	\$236,000	\$300,000					\$1,849,000
TDIF				\$1,500,000				\$1,500,000
Sewer Fund					\$3,000,000			\$3,000,000
Solid Waste Fund	250,000					\$50,000		\$300,000
General Fund		\$800,000				\$200,000	\$100,000	\$1,100,000
FY 2023 Investment	\$3,082,578	\$1,036,000	\$300,000	\$1,500,000	\$3,000,000	\$250,000	\$100,000	\$9,268,578

- TransNet MOE is \$2,030,000* for FY24
- Personnel, maintenance and operating costs funded by the General Fund for engineering, project management and maintenance of local roadways are applied towards the City's MOE (~ \$1.2M); the remaining MOE is met by funding capital roadway projects through General Fund appropriations (~ \$800k)

* Amount will be updated in May 2023



MAINTENANCE OF EFFORT

- National City is required to invest approximately \$2 million annually in discretionary funds (General Fund) for local roadway projects to meet its Maintenance of Effort (MOE) requirements to receive local TransNet funding and State Gas Tax Road Maintenance and Rehabilitation Account (RMRA) funding through SB1
- Personnel, maintenance and operating costs funded by the General Fund for engineering, project management and maintenance of local roadways are applied towards the City's MOE
- The remaining MOE is met by funding capital roadway projects through General Fund appropriations



FY24 INFRASTRUCTURE INCLUDES

Additional Funding for Grant Funded Projects (TransNet/SB1)	\$ 1,614,000
Citywide Protected Left-Turn Enhancements (TransNet*)	\$ 814,000
Central Community Mobility Enhancements (SB1)	\$ 800,000
* \$300,000 signals + \$514,000 ADA/Major Maintenance	
Construction Management (General Fund)	\$ 200,000
Construction Management to deliver FY24 Infrastructure	\$ 200,000
Pavement Improvement Project	\$ 2,604,578
General Fund	\$ 800,000
Pavement from SB1 and TransNet	\$1,554,578
Solid Waste Fund	\$250,000



FY24 INFRASTRUCTURE INCLUDES

Storm Drain Rehabilitation	\$ 250,000
Includes pipe replacement, design, and construction management.	\$ 250,000
Sewer Program	\$ 3,000,000
Includes pipe upsizing, rehabilitation, pipe repairs, access road design, and construction management.	\$ 3,000,000
Transportation Development Impact Fees	\$1,500,000
Traffic Signal optimization and operational traffic improvements along Regional Arterial System roadways	\$1,500,000
Communications Infrastructure	\$100,000
Replace existing security cameras, and install new cameras at select facilities (City Hall, Police Dept., Camacho Rec. Center, El Toyon Rec. Center, Library, ARTS, Kimball House)	\$100,000



Vehicles and Equipment

FY23	221
LEASED VEHICLES	42
Hybrid - 16	
Full Electric - 3	
OWNED VEHICLES	122
Hybrid - 16	
SMALL EQUIPMENT	22
MEDIUM EQUIPMENT	23
LARGE EQUIPMENT	12

FY24 – Includes Recommendations	223
LEASED VEHICLES + Inspector	50
Hybrid - 23	
Full Electric - 3	
OWNED VEHICLES	115
Hybrid - 16	
SMALL EQUIPMENT	22
MEDIUM EQUIPMENT	23
LARGE EQUIPMENT + Street Sweeper	13



FY24 Fleet Recommendations

FY 2024 Recommendations - Vehicle Fleet										
Department	Vehicle/Equipment	Lease (Annual Cost)	Purchase (Total Cost)	FY 2024 (Funding Needs)	General Fund (001)	Parks Maint Fund (105)	Sewer Fund (125)	Section 8 Fund (502)	Facilities Maint Fund (626)	Solid Waste Fund (172)
Public Safety										
Police	Patrol (4)		\$300,000	\$300,000	\$300,000					
Police	K-9		\$80,000	\$80,000	\$80,000					
Police	Lieutenant		\$75,000	\$75,000	\$75,000					
Police	Supervisor		\$80,000	\$80,000	\$80,000					
Police	Detective/Pool (4)	\$44,000		\$44,000	\$44,000					
Police	Emergency Equip (1-time cost)		\$25,000	\$25,000	\$25,000					
Police	Current Lease Vehicles (15)	\$85,000		\$85,000	\$85,000					
Fire										
	Inspector	\$8,000		\$8,000	\$8,000					
	Current Lease Vehicles (2)	\$18,000		\$18,000	\$18,000					
Public Works										
Streets	Small Kubota Tractor		\$75,000	\$75,000	\$75,000					
Parks	Small Riding Mower -Hybrid		\$50,000	\$50,000		\$50,000				
Streets	Large Front Loader		\$250,000	\$250,000	\$250,000					
Equipment Maintenance	Medium Truck w/Outfitting	\$8,000	\$20,000	\$28,000	\$28,000					
Streets	Street Sweeper		\$450,000	\$450,000						\$450,000
	Current Lease Vehicles (15)	\$98,000		\$98,000		\$44,000	\$18,000		\$36,000	
General										
	Current Lease Vehicles (17)	\$95,000		\$95,000	\$82,500			\$12,500		
FY Totals										
		\$356,000	\$1,405,000	\$1,761,000	\$1,150,500	\$94,000	\$18,000	\$12,500	\$36,000	\$450,000
Contingency - 10%										
		\$35,600	\$140,500	\$176,100	\$115,050	\$9,400	\$1,800	\$1,250	\$3,600	\$45,000
FY Totals with Contingency										
		\$391,600	\$1,545,500	\$1,937,100	\$1,265,550	\$103,400	\$19,800	\$13,750	\$39,600	\$495,000

Notes: Replace based on Rotation Schedule
New Addition to Vehicle Fleet



FY24-FY28 Fleet Totals

With 10% Contingency

Fiscal Year	Lease (Annual Cost)	Purchase (Total Cost)	Funding Needs	General Fund (001)	Parks Maint Fund (105)	Sewer Fund (125)	Section 8 Fund (502)	Facilities Maint Fund (626)	Solid Waste Fund (172)
FY24	\$391,600	\$1,545,500	\$1,937,100	\$1,265,550	\$103,400	\$19,800	\$13,750	\$39,600	\$495,000
FY25	\$421,300	\$921,800	\$1,343,100	\$1,125,850	\$144,100	\$19,800	\$13,750	\$39,600	\$0
FY26	\$467,500	\$1,367,300	\$1,834,800	\$910,250	\$136,400	\$734,800	\$13,750	\$39,600	\$0
FY27	\$506,000	\$2,820,400	\$3,326,400	\$3,204,850	\$48,400	\$19,800	\$13,750	\$39,600	\$0
FY28	\$474,100	\$610,500	\$1,084,600	\$963,050	\$48,400	\$19,800	\$13,750	\$39,600	\$0



FY24 ALL FUNDS REQUEST

	Vehicle Fleet	Parks & Facilities	Infrastructure	Totals
General Fund (001)	\$1,265,550		\$1,000,000	\$2,265,550
Facilities Maintenance (001)		\$1,000,000		\$1,000,000
Park Maintenance Fund (105)	\$103,400			\$103,400
Facilities Maintenance (626)	\$39,600			\$39,600
Sewer Fund (125)	\$19,800		\$3,000,000	\$3,019,800
Solid Waste Fund (172)	\$495,000		\$300,000	\$795,000
Gas Tax RMRA (SB1) Fund (109)			\$1,519,578	\$1,519,578
TransNet (Prop "A") Fund (307)			\$1,849,000	\$1,849,000
Section 8 Fund (502)	\$13,750			\$13,750
Information Systems Maintenance Fund (629)			\$100,000	\$100,000
Development Impact Fees Fund (325)		\$200,000		\$200,000
Transportation Development Impact Fees Fund (326)			\$1,500,000	\$1,500,000
Totals	\$1,937,100	\$1,200,000	\$9,268,578	\$12,405,428



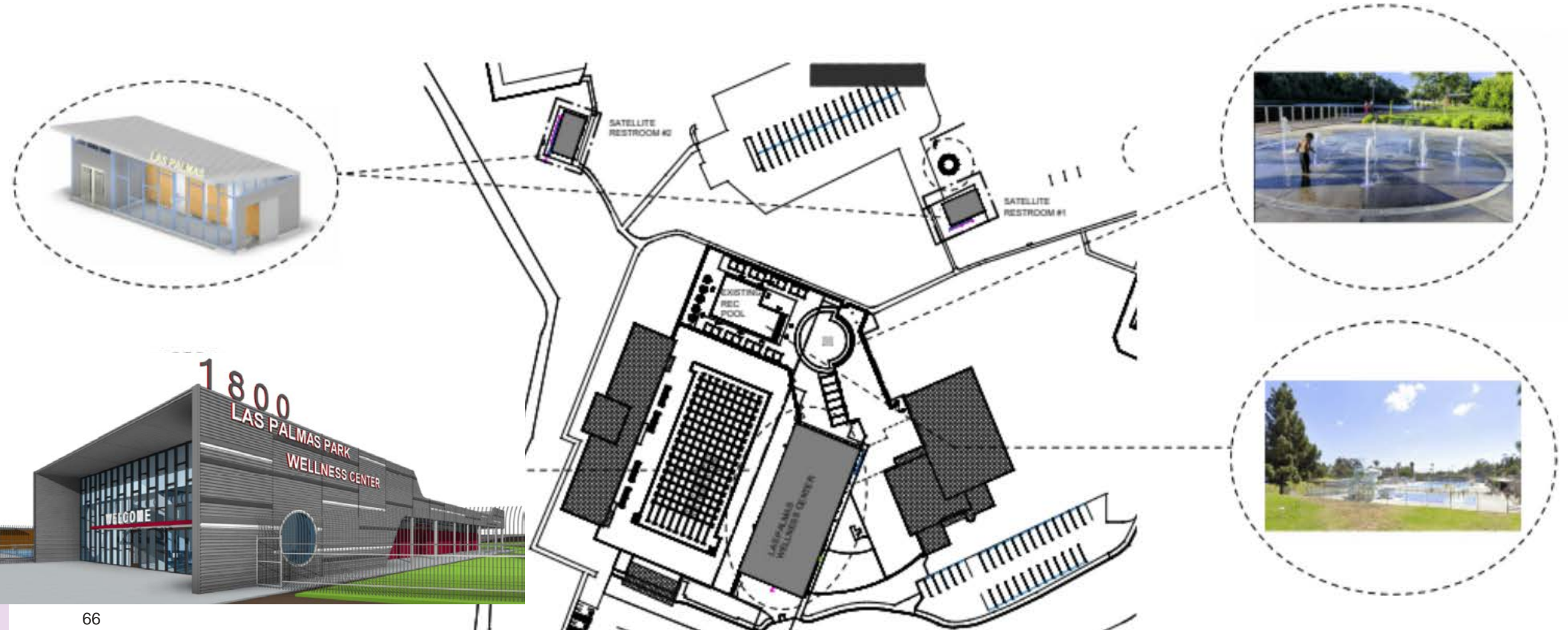
Questions/Comments – Baseline Budget



Capital Enhancement Decision Items



CIP Budget Enhancement No. 1 - Las Palmas Wellness Center, Splash Pad, Site Work, and Restrooms (\$2,700,000 +)



CIP Budget Enhancement No. 1 - Las Palmas Wellness Center, Splash Pad, Site Work, and Restrooms

100% PLANS BY END OF 2023

TOTAL PROJECT COSTS	\$14,700,000
ARPA	\$ 6,500,000
STATE GRANT	\$ 1,000,000
SWEETWATER GRANT	\$ 1,500,000
SUB TOTAL	\$ 9,000,000
OPTION A - GF REQUEST	\$ 2,700,000* - INCLUDES BOTH RESTROOMS
OPTION B - GF REQUEST	\$ 1,700,000* - EXCLUDES BOTH RESTROOMS
SECTION 108 LOAN	\$ 3,000,000**

* AMOUNT WILL CHANGE DEPENDING ON LOW BID RECEIVED

** Authorization will require a separate Council action

CIP Budget Enhancement No. 2 – Pavement Rehabilitation (\$500,000)

Plan Year	PCI Before	PCI After	Slurry/Cape	Overlay/Recon	Total \$	Deferred Maint.
2020-21	70.6	71.3	\$553,600	\$2,442,600	\$2,996,200	24,891,100
2021-22	70.2	72.4	\$558,100	\$2,451,800	\$3,009,900	24,050,600
2022-23	71.2	72.6	\$544,700	\$2,452,900	\$2,997,600	23,417,800
2023-24	71.5	73.1	\$552,700	\$2,441,300	\$2,994,000	22,787,300
2025-26	72.0	73.3	\$550,600	\$2,450,100	\$3,000,700	22,212,000
			\$2,759,700	\$12,238,700	\$14,998,400	

PAVEMENT INVESTMENT IN FY2022 = \$ 2,119,000

PAVEMENT INVESTMENT IN FY2023 = \$ 2,087,142

PAVEMENT BASELINE BUDGET REQUEST IN FY2024 = \$2,604,578

PAVEMENT BUDGET ENHANCEMENT = \$ 500,000

CIP Budget Enhancement No. 3 – Storm Drain Rehabilitation (\$300,000)

STORM DRAIN YEARLY REHABILITATION AMOUNT = \$200,000

11,000 LF OF CORRUGATED METAL PIPE (CMP)

STORM DRAIN BUDGET ENHANCEMENT = \$300,000 TO REHABILITATE CMP BEFORE CATASTROPHIC FAILURE



CIP Budget Enhancement No. 4 – Granger Music Hall (\$100,000)

RELOCATION AND RESTORATION PLAN AND COST ESTIMATE UPDATE.



Original Location
Ralph Granger Estate - Paradise Valley



Interior Looking towards Stage



Interior Looking towards Mezzanine



Stairway Detail



Current Site on E 4th Street



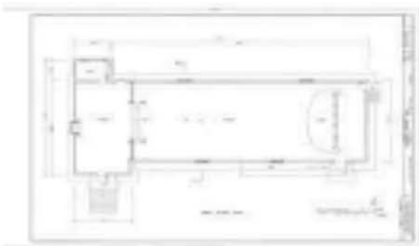
Current Entry



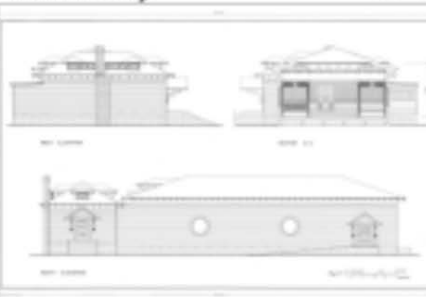
Current Ramp



Current Accessible Entry



Floor Plan

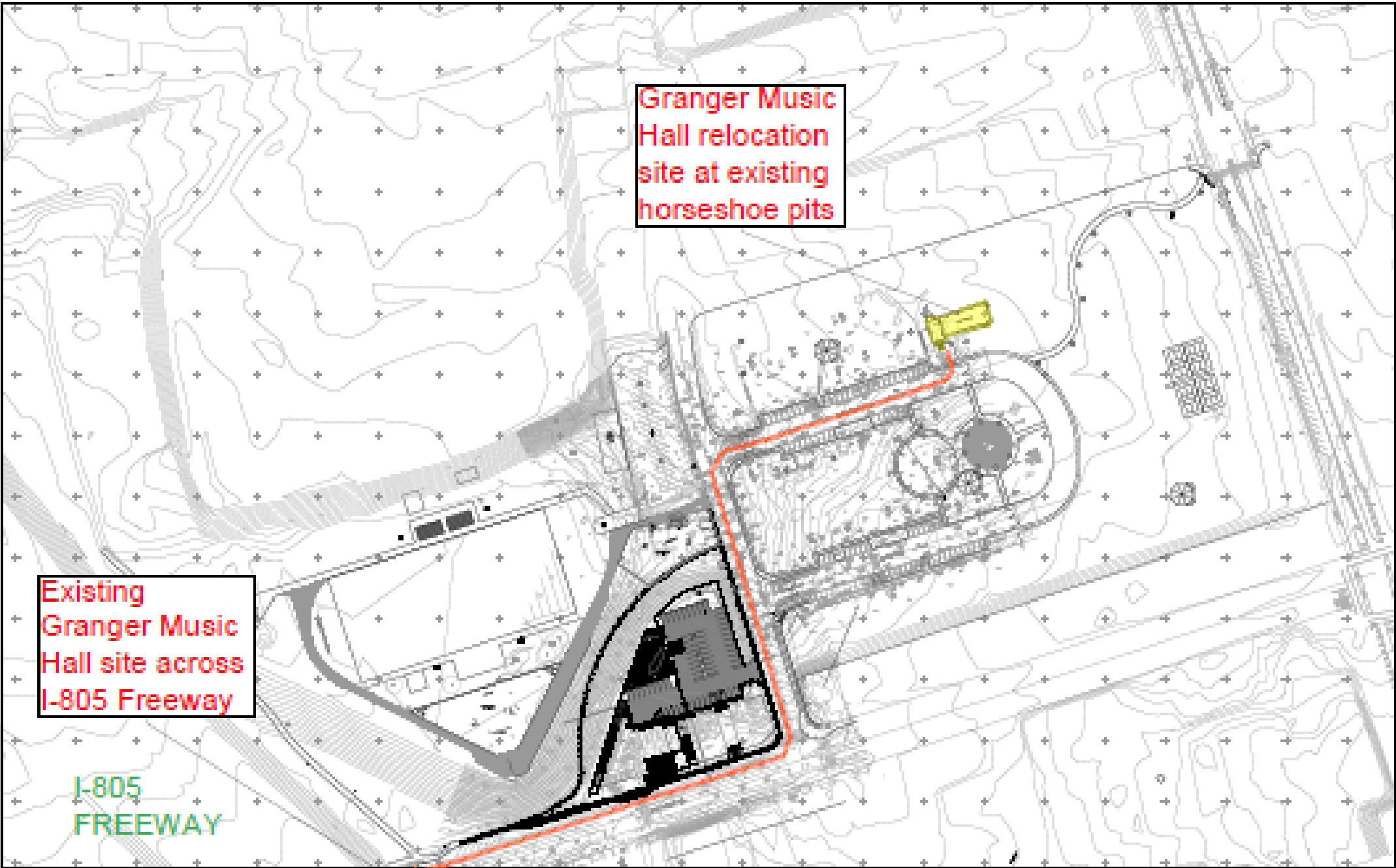


Section & Elevations

Historical Context

GRANGER MUSIC HALL
at El Toyon Park
City of National City, CA





Granger Music
Hall relocation
site at existing
horseshoe pits

Existing
Granger Music
Hall site across
I-805 Freeway

I-805
FREEWAY

CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit

SEISMIC STRENGTHENING
INVESTIGATION
NATIONAL CITY CIVIC CENTER
CITY OF NATIONAL CITY, CA

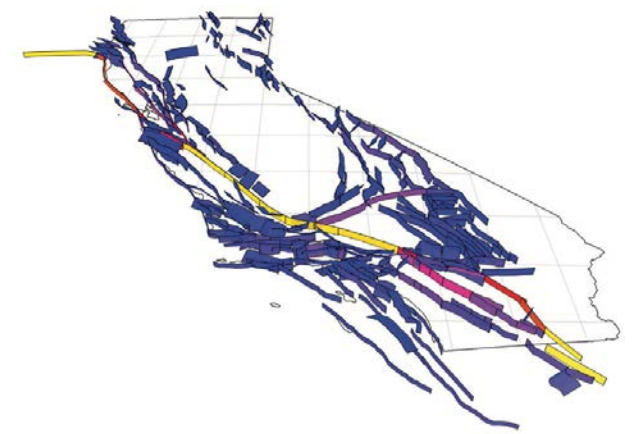
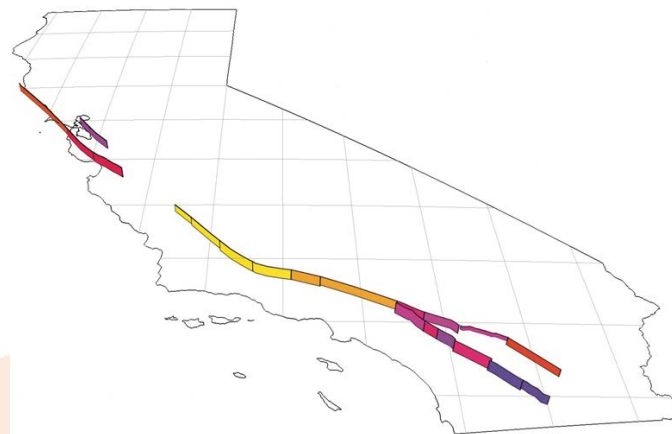
August 1999

Prepared By:
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CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit

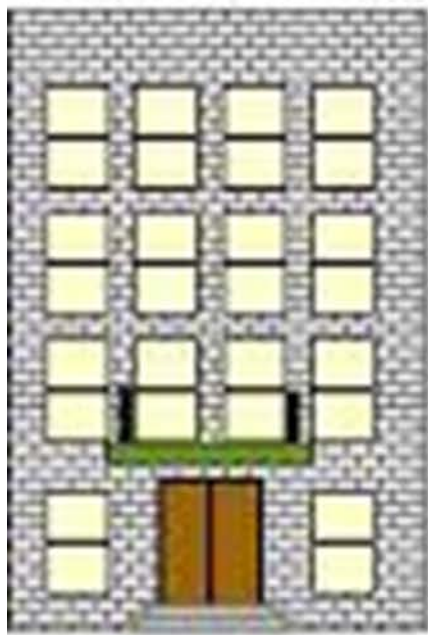
Group 1	
City Hall	Retrofit Analysis in Progress
Police Station	Evaluate further, ASCE-41 Tier 2 Analysis
MLK Jr. Community Center	Evaluate further, ASCE-41 Tier 1 Analysis Add wall to roof anchorage
Fire Station 31	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage

Group 2	
Camacho Recreation Center	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
Police Department Vehicle Storage	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
Casa De Salud Youth Center	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
Public Works Offices/Breakroom	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
Public Works Vehicle Maint. Shop	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
⁷⁴ Public Works Materials Storage	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage

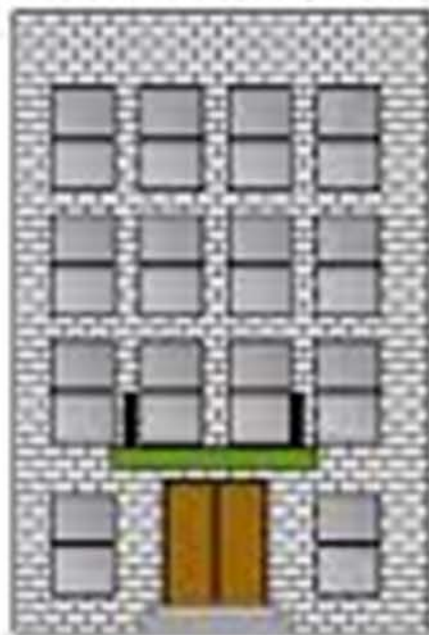
Group 3	
Kimball Park Recreation Center	Evaluate further, ASCE-41 Tier 2 Analysis Add wall to roof anchorage
Arts Center	Lower Risk. Consider evaluation in future.
Kimball Senior Center	Lower Risk. Consider evaluation in future.
El Toyon Park Recreation Center	Lower Risk. Consider evaluation in future.
4 Pump Stations (Critical to Infrastructure)	Lower Risk. Consider evaluation in future.

Newer Buildings	
Public Library	New Building. No action required.
Fire Station 34	New Building. No action required. (But not benchmarked)

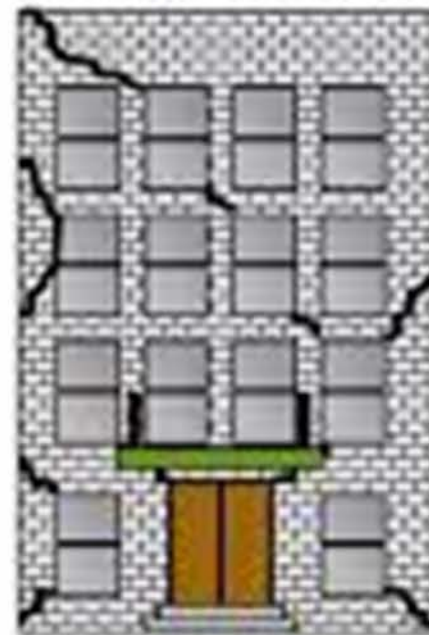
CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit



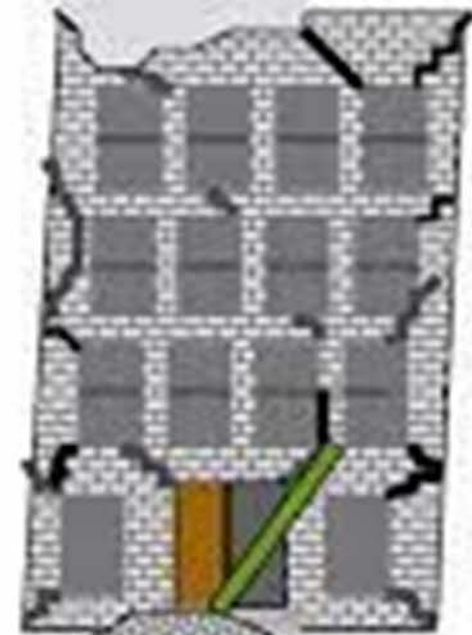
Operational



Immediate
Occupancy



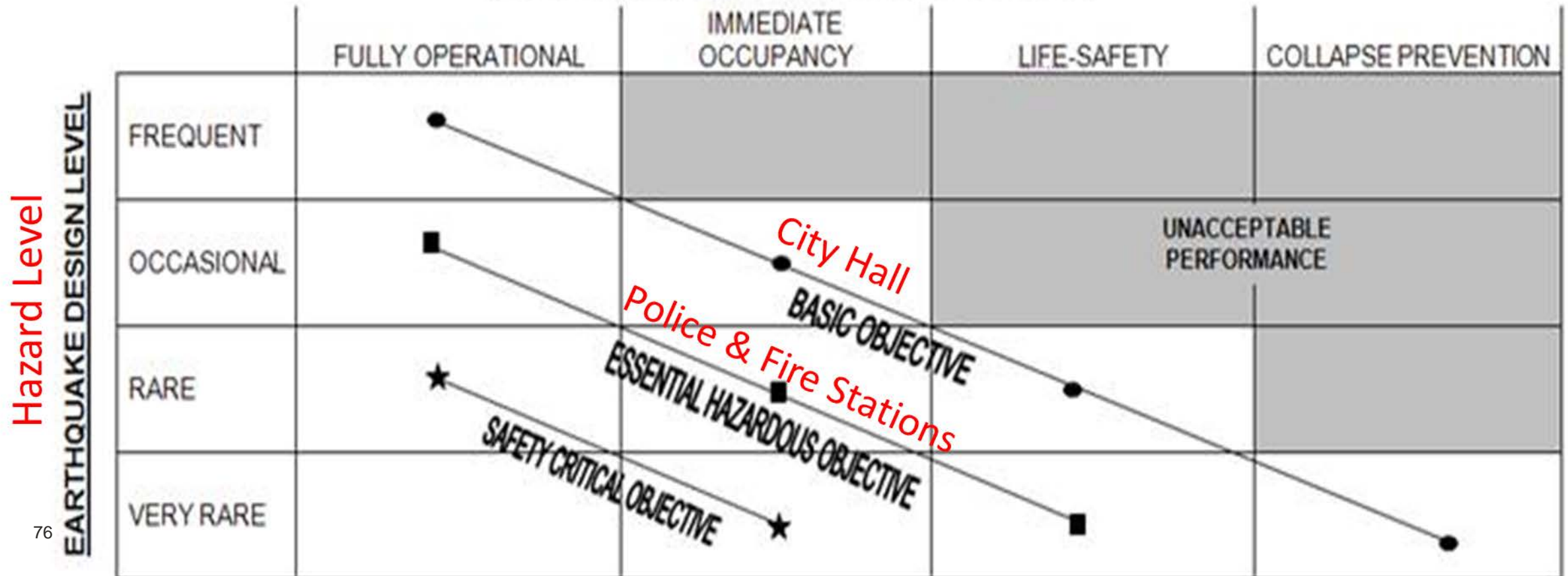
Life Safety



Collapse
Prevention

CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit

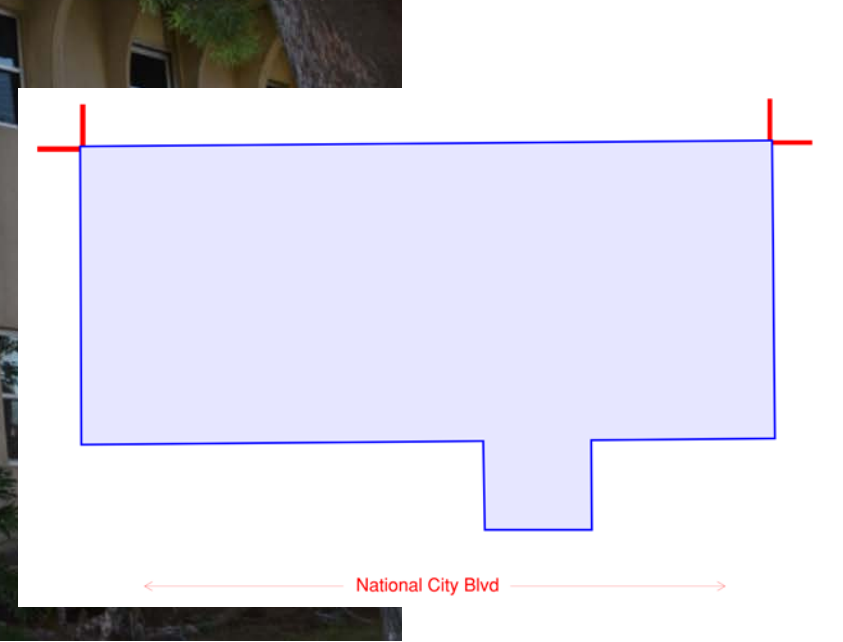
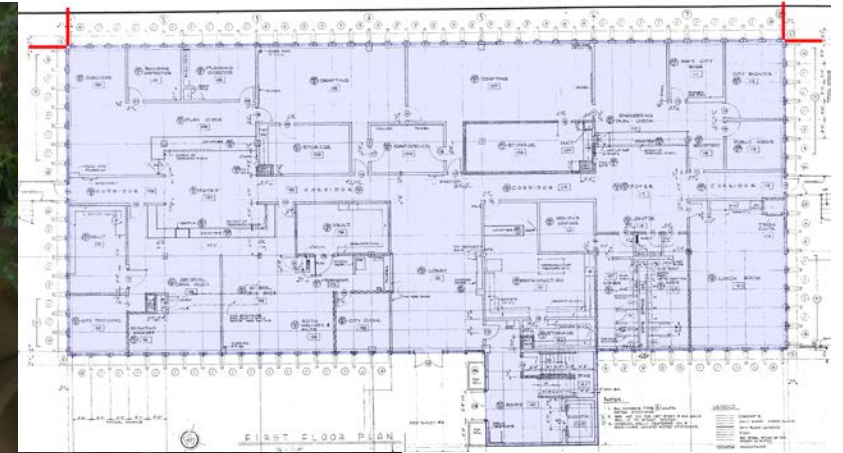
SEISMIC PERFORMANCE OPTIONS
EARTHQUAKE PERFORMANCE LEVEL



CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit

Retrofit Cost

\$4M



CIP Budget Enhancement No. 5 – Civic Center Voluntary Seismic Retrofit (\$4,000,000)

SEISMIC STRENGTHENING
INVESTIGATION
NATIONAL CITY CIVIC CENTER
CITY OF NATIONAL CITY, CA

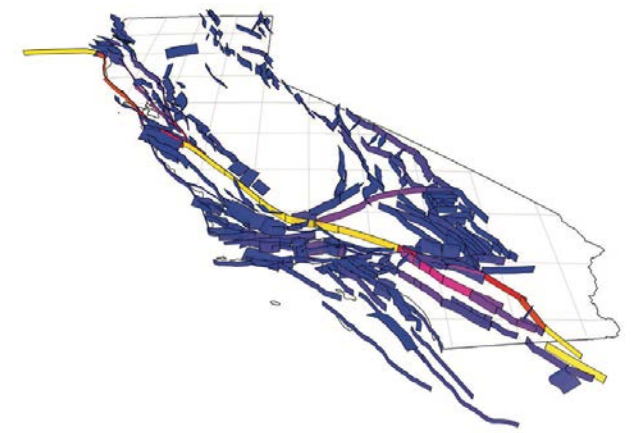
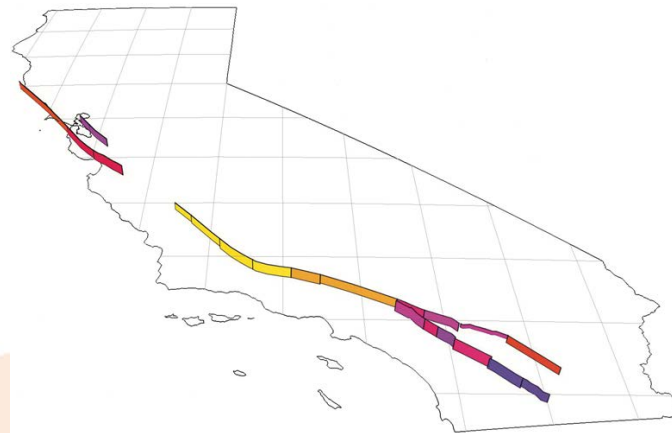
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CIP Budget Enhancement No. 6 – Youth Development Campus (\$100,000)

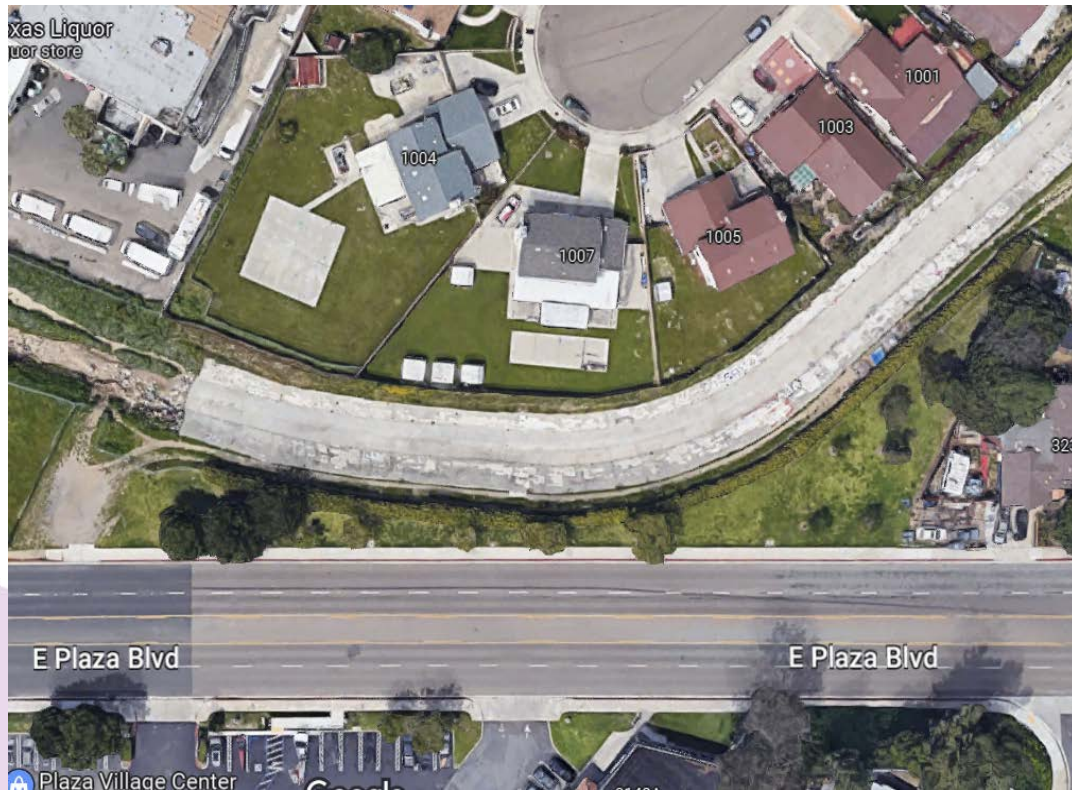
MASTER PLAN DEVELOPMENT AND BUDGET + MINOR MAINTENANCE

**KIMBALL RECREATIONAL CENTER WAS CONSTRUCTED IN 1973
RECOMMEND FULL RECONSTRUCTION**

**BUDGET ENHANCEMENT IS TO DEVELOP A YOUTH
DEVELOPMENT CAMPUS MASTER PLAN AND SEEK FUNDING IN
ADDITION TO MINOR REPAIRS**

CIP Budget Enhancement No. 7 – Clean National City (CNC) program (\$100,000)

PROGRAM TO BEAUTIFY AND ACTIVATE PUBLIC AREAS



FY2024 - Plaza and Harbison



Implement recommendations outlined in the January 5, 2023 – NCPD Crime Prevention Through Environmental Design (CPTED) report

- 1) Maintenance – Ongoing
- 2) Lighting – Installation has commenced
- 3) Landscaping / Fences - Funding
- 4) Cameras - Funding
- 5) Signage – Funding