



AGENDA

**National City Proposition "D" Independent Evaluation Committee
Large Conference Room
Civic Center
1243 National City Boulevard
National City, California
Thursday, March 16, 2017 @ 1:00 p.m.**

Open to the Public

Upon request, this agenda will be made available in an appropriate alternative format to persons with a disability. Contact the City Clerk's Office at (619) 336-4228 to request any disability-related modification or accommodation, including any auxiliary aids or services, that may be required by a person with a disability who requires such modification or accommodation in order to participate in the public meeting.

Call to Order

Pledge of Allegiance to the Flag

Roll Call

Non-Agenda Public Oral Communication (three-minute time limit)

NOTE: Pursuant to state law, items requiring Committee action must be brought back on a subsequent Committee agenda unless they are of a demonstrated emergency or urgent nature.

Agenda Items

1. Approval of the minutes from the meeting of February 15, 2017.
2. Pension overview presentation by Deputy City Manager Stacey Stevenson.
3. Asset management presentation by Director of Engineering & Public Works Stephen Manganiello and Director of Housing & Economic Development Alfredo Ybarra.

4. Economic development presentation by Economic Development Specialist Megan Gamwell and Deputy City Manager Brad Raulston.
5. Discussion – review of requested information.
6. Action – establishment of meeting schedule.
7. Committee comments.
8. Chair’s comments.
9. Staff comments.

Adjournment to the next scheduled meeting.



MINUTES
National City Proposition "D" Independent Evaluation Committee
Large Conference Room
Civic Center
1243 National City Boulevard
National City, California
Wednesday, February 15, 2017 @ 1:00 p.m.

These minutes have been abbreviated. Full audio recordings of the proceedings are on file and available to the public upon request.

Call to Order

The meeting was called to order by Chair Waller-Bullock at 1:00 p.m.

Pledge of Allegiance to the Flag

Led by Chair Waller-Bullock.

Roll Call

Committee members in attendance: Ray Major, Haney Hong, and Sarah Waller-Bullock.

Also in attendance: Stacey Stevenson, Deputy City Manager; Mark Roberts, Director of Finance; Janel Pehau, Finance Department.

Non-Agenda Public Oral Communication (three minute time limit)

None.

Agenda Items

1. Approval of the minutes from the meeting of January 25, 2017.
Action: Motion by Committee Member Major, seconded by Committee Member Hong, to approve the minutes. Carried by unanimous vote.

2. Budget presentation by Director of Finance Mark Roberts and Janel Pehau of the Department of Finance.
3. Discussion – review of financial data.
The Committee requested the following information: performance measures trends; 10-year FTE history; revenue and expenditure graph, excluding one-times revenues and expenses; year-to-year reserve level changes; number of sworn police officers per capita now & a 5-year outlook; information on how assets are tracked; MoU changes since the previous Proposition D committee recommendation; and deferred maintenance presentation – unfunded facilities needs.
4. Action – establishment of meeting schedule.
Action: Motion by Committee Member Hong, seconded by Committee Member Major, to schedule the next Committee meeting for March 16, 2017 at 1:00 p.m. Carried by unanimous vote.
5. Committee comments.
Committee Members thanked City staff for its commitment to preparing the information requested by the Committee.
6. Chair’s comments.
Chair Waller-Bullock acknowledged City staff’s effort in providing the requested information to the Committee.
7. Staff comments.
None.

The meeting was adjourned at 2:28 p.m.

**Proposition “D” Independent Evaluation Committee
Requested Information
City of National City**

Productivity / Workload Statistics & Adopted Budget

Productivity / Workload Statistics and Adopted Budget

**City of National City
City Clerk**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Information Requests:				
Incoming phone calls	3,718	3,830	3,867	3,728
Public counter visits	2,799	2,883	3,147	3,100
Requests for records/documents	621	640	1,172	964
Requests for information	1,672	1,706	2,167	2,352
Legislative Records Maintained:				
City Council/CDC resolutions	207	212	214	207
Ordinance & resolution copies certified, signed, & distributed	1,035	853	861	833
Meeting minutes prepared / # of pages	46 / 252	47 / 258	48 / 204	48 / 225
Contracts processed, filed, & distributed	149	154	175	201
Incoming mail processed	23,097	23,144	24,459	25,681
Campaign documents & disclosure forms received & processed	71	80	19	65
Economic Interest Form 700s received	106	107	107	107
Other:				
Oaths administered	77	93	96	90
 Expenditure Summary				
General Fund Total	\$ 305,049	\$ 342,776	\$ 312,464	\$ 380,774

Productivity / Workload Statistics and Adopted Budget

**City of National City
City Manager**

	FY 14	FY 15	FY 16	FY 17
	Actual	Actual	Actuals	Projected
Productivity / Workload Statistics				
City Council / CDC / Housing Authority / Successor Agency meeting agendas	72	27 / 21	26 / 23	26 / 23
Electronic newsletters	6	6	6	6
Subscribers to weekly e-mail updates	908	904	1,000	1,000
E-mail notifications	284	263	250	250
Website updates	1,352	2,852	3,600	4,000
Facebook followers / posts	1,320 / 638	1,900 / 725	2,500 / 725	2,700 / 725
Twitter followers / posts ("tweets")	1,324 / 328	1,400 / 325	1,500 / 350	1,550 / 375
Expenditure Summary				
General Fund Total	\$ 1,152,374	\$ 1,119,453	\$ 1,176,232	\$ 1,273,438

Productivity / Workload Statistics and Adopted Budget

**City of National City
City Attorney**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Resolutions	220	206	226	240
Ordinances	16 *	6	12	20
Requests for Legal Services	200	250	267	280
Public Record Act Requests	63	40	47	50
Trainings	11	11	12	12
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 745,491	\$ 758,169	\$ 784,386	\$ 883,781

* The number of ordinances increases every three (3) years because the City adopts nine (9) ordinances updating the grading, electrical, energy, fire, green building, mechanical, plumbing, building, and residential codes, as required by law.

Productivity / Workload Statistics and Adopted Budget

**City of National City
Finance**

Productivity / Workload Statistics	FY 14	FY 15	FY 16	FY 17
	Actual	Actual	Actuals	Projected
Finance:				
Accounts payable invoices processed	9,412	10,216	10,300	10,500
Accounts payable checks processed	6,476	5,455	5,500	6,000
Accounts payable wire payments processed	41	63	65	70
Accounts payable electronic (HCVP) payments processed	4,413	5,449	5,450	5,550
Business licenses renewed	3,234	2,803	2,883	2,900
Business licenses issued (New)	662	705	750	765
Pet licenses renewed	276	373	383	400
Pet licenses issued	313	326	336	346
Payroll direct deposits processed	12,190	11,850	12,330	12,360
Payroll checks processed	198	132	112	120
Purchasing:				
Purchase orders processed	966	945	1,125	1,150
(Purchase order) change orders processed	472	472	520	575
Requests for bids/quotes generated	2 / 221	6 / 225	7 / 230	7 / 235
Expenditure Summary				
General Fund Total	Adopted \$ 1,675,182	Adopted \$ 1,709,529	Adopted \$ 1,778,769	Adopted \$ 1,961,317

Productivity / Workload Statistics and Adopted Budget

**City of National City
Human Resources**

Productivity / Workload Statistics	FY 14	FY 15	FY 16	FY 17
	Actual	Actual	Actuals	Projected
Human Resources:				
Recruitments conducted	48	43	44	41
Permanent positions filled	24	25	43	31
Temporary (part-time, hourly) positions filled	58	20	34	30
Medical exams conducted	32	33	47	38
New and/or promotional employees passing probation	19	38	42	40
Risk Management:				
Workers' Compensation claims processed	67	42	80	80
Liability claims processed	37	61	68	74
Expenditure Summary				
General Fund Total	Adopted \$ 521,876	Adopted \$ 538,123	Adopted \$ 660,065	Adopted \$ 698,997

Productivity / Workload Statistics and Adopted Budget

**City of National City
Information Technology Services**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Scheduled network uptime	99%	99%	99%	99%
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
Information Systems Maintenance Fund	\$ 1,978,792	\$ 2,134,771	\$ 2,223,593	\$ 2,384,025

Productivity / Workload Statistics and Adopted Budget

**City of National City
Community Services**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Kimball Senior Center Attendance	10,022	11,152	10,232	12,500
Manuel Portillo Casa De Salud Youth Center Attendance	1,954	5,960	5,172	5,500
Tiny Tots Program Enrollment	31	102	102	102
Camacho Recreation Center	No data	938	10,200	12,000
Contract classes ¹	7	7,681	6,145	6,000
Special event attendance ²	NA	1,550	2,875	3,600
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 1,055,128	\$ 1,053,190	\$ 1,130,167	\$ 1,822,346

Productivity / Workload Statistics and Adopted Budget

**City of National City
Library**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Library visitors	312,850	336,200	300,000	300,000
Virtual visits	100,410	97,481	100,000	100,000
Users of public internet computers & Wi-Fi	125,475	128,667 *	125,000	125,000
Program Attendance	250,962	18,410	18,000	18,000
Reference service	101,742	89,357	95,000	95,000
Circulation	214,669	179,106	179,000	179,000
Library collections:				
Books	219,271	238,114	238,000	238,000
Audio-visual materials	27,495	28,299	28,000	28,000
Magazine subscriptions	92	111	111	111
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
Library Fund Total	\$ 1,641,045	\$ 1,727,942	\$ 1,866,762	\$ 1,952,256
General Fund Support	\$ 944,414	\$ 944,977	\$ 1,045,461	\$ 1,126,582

* WINGS program terminated

Productivity / Workload Statistics and Adopted Budget

**City of National City
Neighborhood Services**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Graffiti removal incidents	3,514	10,343	11,000	11,500
Parking citations issued	10,749	6,463	7,500	8,000
Code conformance cases	455	539	825	800
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 1,081,321	\$ 992,120	\$ 1,256,633	\$ 1,438,832

Productivity / Workload Statistics and Adopted Budget

**City of National City
Planning**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Conditional Use Permits	14	16	16	14
Zone Variances	4	2	1	3
Subdivisions	5	2	2	3
Coastal Permits	1	1	1	2
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 401,878	\$ 418,747	\$ 508,849	\$ 584,618

Productivity / Workload Statistics and Adopted Budget

**City of National City
Engineering & Public Works**

Productivity / Workload Statistics	FY 14	FY 15	FY 16	FY 17
	Actual	Actual	Actuals	Projected
Public Works:				
Park permits issued	13	13	10	12
Jumper permits issues	Unavailable	Unavailable	82	100
Tree trimming work orders completed *	Unavailable	228	120	100
Street repair/trash pick-up work orders completed	Unavailable	623	438	500
Streetlights maintained	591	591	771	771
Traffic signals maintained	73	74	75	75
Linear feet of sewers cleaned	350,000	184,385	23,509	300,000
Potholes repaired within 20 working days of service request (%)	100%	100%	100%	100%
Engineering:				
Annual parking permits issued	156	157	197	180
Temporary parking permits issued	797	880	761	820
Engineering permits issued	434	333	234	300
Private development plans/maps reviewed	319	327	355	330
Engineering inspections conducted	127	127	474	300
Miles of streets resurfaced (grinding and new overlay 1" thick or greater)	0.5	0	2.1	2.2
Miles of streets slurry sealed (less than 1" thick overlay)	0	0.5	0.1	0.2
# of items taken to Traffic Safety Committee	23	26	19	25
Expenditure Summary				
General Fund Total	\$ 2,304,667	\$ 2,314,886	\$ 3,191,863	\$ 3,187,343
Parks Maintenance Fund Total	\$ 1,199,645	\$ 1,245,401	\$ 1,442,107	\$ 1,584,311
General Fund Support (Parks Maintenance)	\$ 395,116	\$ 353,719	\$ 458,082	\$ 629,182

* Public Works Parks Division implemented a grid-based tree trimming schedule in February 2015; therefore, work order requests are estimated to reduce significantly in Fiscal Year 2016.

Productivity / Workload Statistics and Adopted Budget

City of National City

Fire

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Fire:				
Responses	7,253	7,815	8,440	9,065
Emergency medical responses	4,150	4,441	4,620	4,799
Structure fires	25	28	34	40
Estimated property damage	\$ 1,213,000	\$ 801,250	\$ 837,500	\$ 873,750
Building:				
Inspections	2,829	1,800	2,100	2,400
Plan checks	982	612	709	806
Permits issued	706	765	887	1,009
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 8,057,414	\$ 8,470,389	\$ 9,242,069	\$ 10,050,463

Productivity / Workload Statistics and Adopted Budget

City of National City

Housing & Economic Development (previously Housing, Grants, & Asset Management)

Productivity / Workload Statistics	FY 14	FY 15	FY 16	FY 17
	Actual	Actual	Actuals	Projected
Area-wide benefit programs assisted through CDBG	5	5	5	5
Housing:				
Tenant based rental assistance through HOME for homeless/victims of domestic violence families	N/A	8	8	5
Affordable units rehabilitated	3	6	6	N/A
First-time homebuyer units (HOME)	1	0	3	8
Rental Housing Inspection:				
Units inspected through the Rental Housing Inspection Program	283	140	125	125
Units abated for deficiencies	182	79	73	70
Housing Choice Voucher Program:				
Applications taken	652	314	300	300
Applications processed for initial eligibility	48	233	200	200
New admissions	22	94	75	75
Families assisted	12,848	13,271	13,400	13,450
Families terminated	71	89	90	90
Informal reviews held	5	25	30	30
Informal hearings held	4	5	5	5
Interim conducted	694	367	375	375
HQS inspections conducted	1,158	1,296	1,250	1,250
Quality control audited files	82	152	140	140
Quality control inspections conducted	62	56	56	56
Police background checks conducted	42	166	140	140
Credit report background checks	58	160	135	135
Incoming portability processed	14	18	20	20
Outgoing portability processed	15	18	22	22
Nutrition:				
Meals served (George H. Waters site)		4,242	39,960	39,960
Home delivered	20,000	17,213	17,126	17,126
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 129,306	\$ 256,469	\$ 240,408	\$ 680,792
Nutrition Fund Total	\$ 786,163	\$ 775,032	\$ 812,930	\$ 830,154
General Fund Support (Nutrition)	\$ 405,663	\$ 371,532	\$ 413,930	\$ 388,426

Productivity / Workload Statistics and Adopted Budget

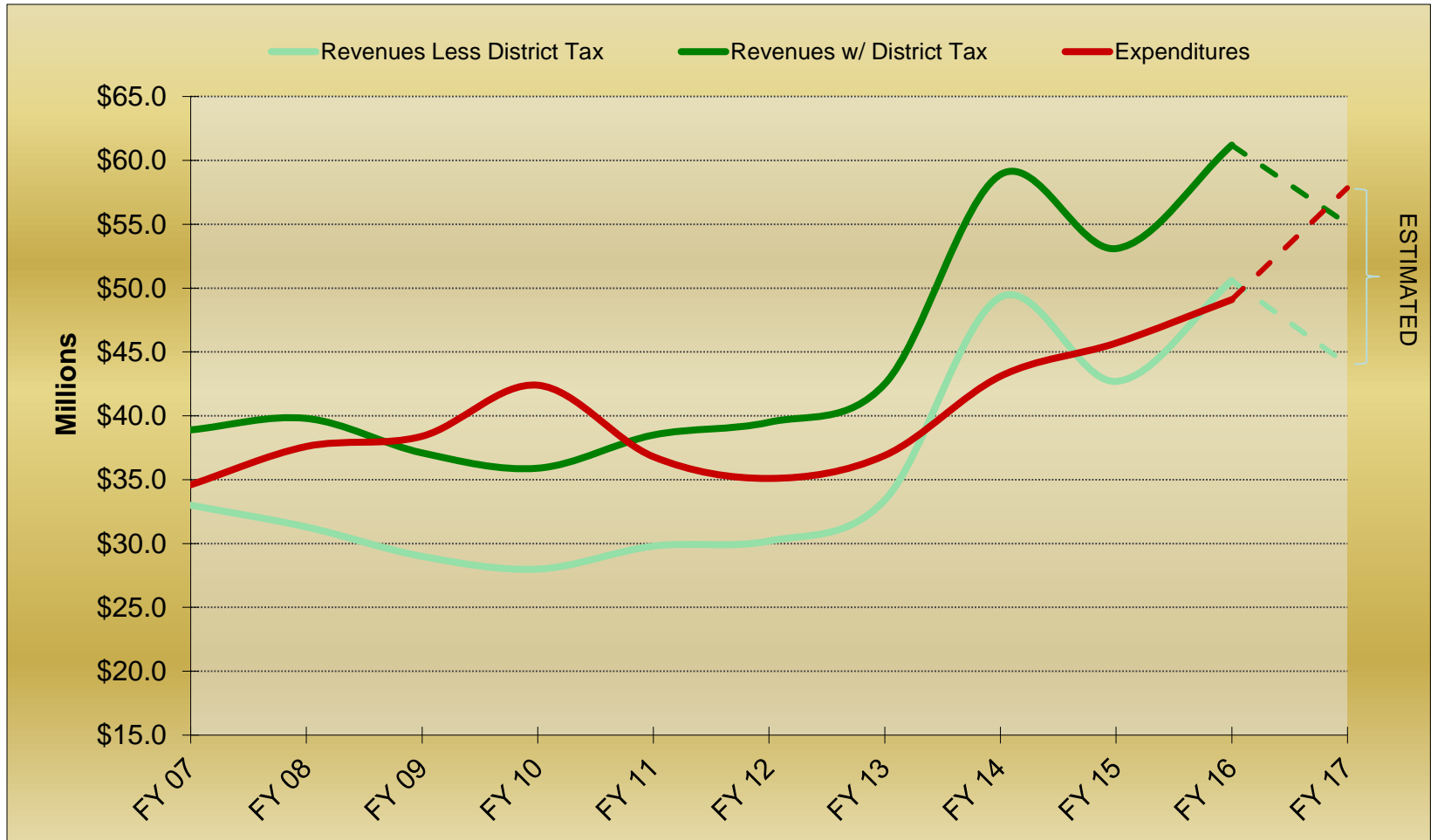
**City of National City
Police**

	FY 14	FY 15	FY 16	FY 17
Productivity / Workload Statistics	Actual	Actual	Actuals	Projected
Crime Statistics:				
Total crime incidents	1,856	1,772	1,730	-
Violent crime incidents	167	323	287	-
Property crime incidents	1,589	1,449	1,443	-
Domestic violence incidents	409	458	438	-
Value of stolen property	\$2,796,173	\$3,292,806	3,570,010	-
Value of recovered property	\$1,315,419	\$1,542,882	2,004,289	-
Percentage of stolen property recovered	47%	47%	52%	
Expenditure Summary	Adopted	Adopted	Adopted	Adopted
General Fund Total	\$ 20,471,206	\$ 21,061,230	\$ 21,792,323	\$ 23,979,759

**Revenues & Expenditures
10-year Trend & 5-year Outlook
(Graphs)**

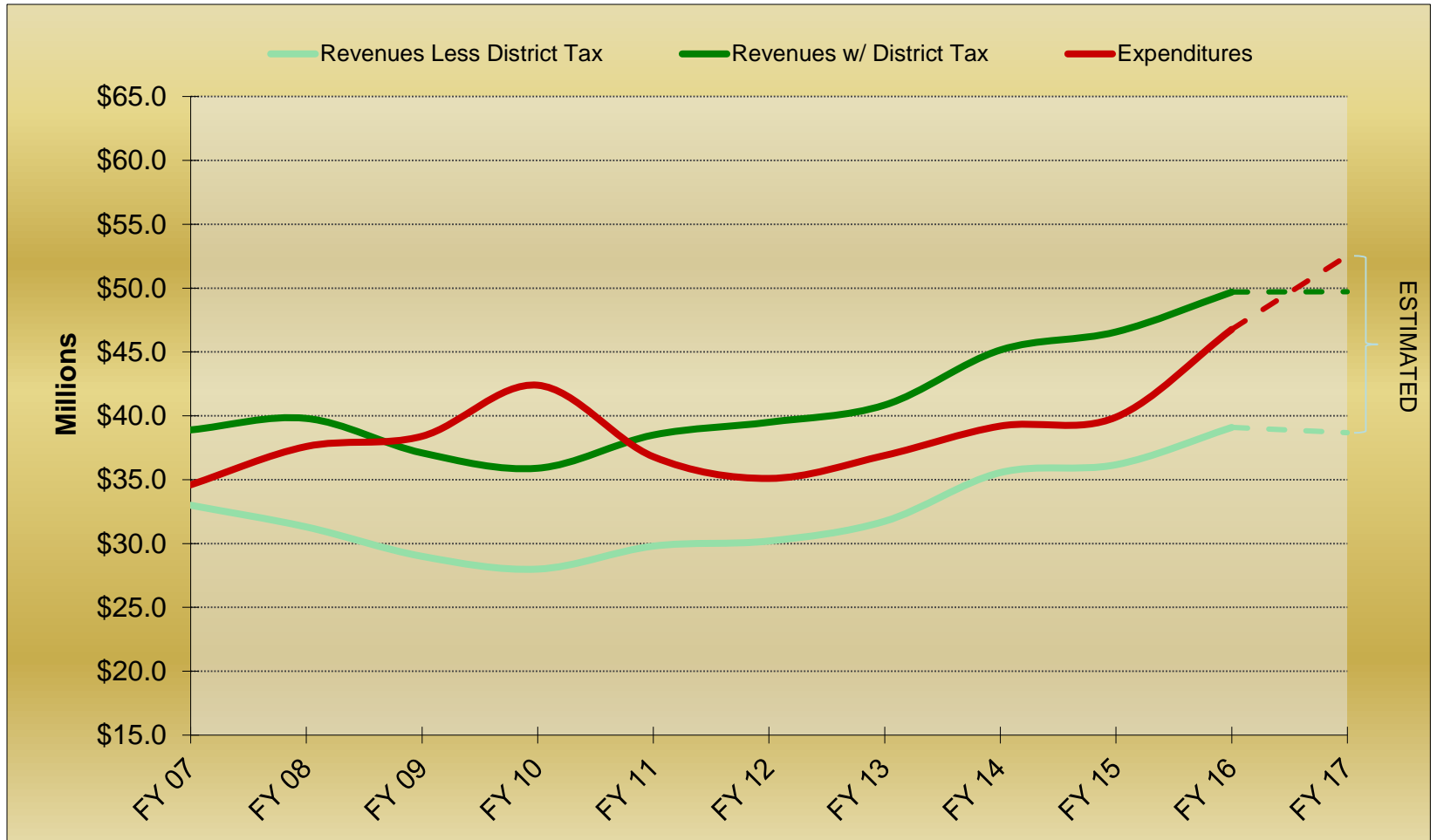


Revenues & Expenditures (including 1-times)



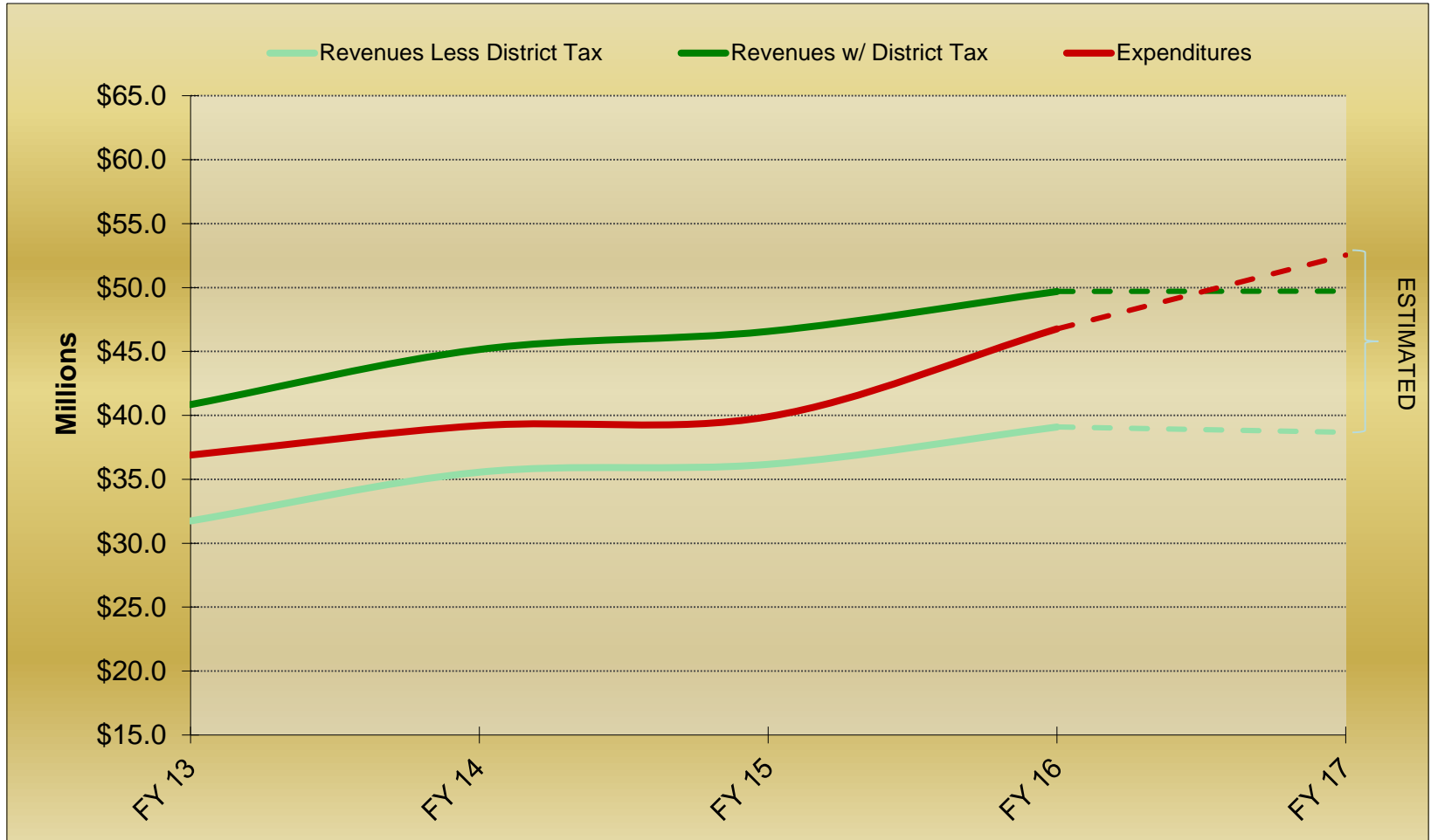


Revenues & Expenditures (excluding 1-times)



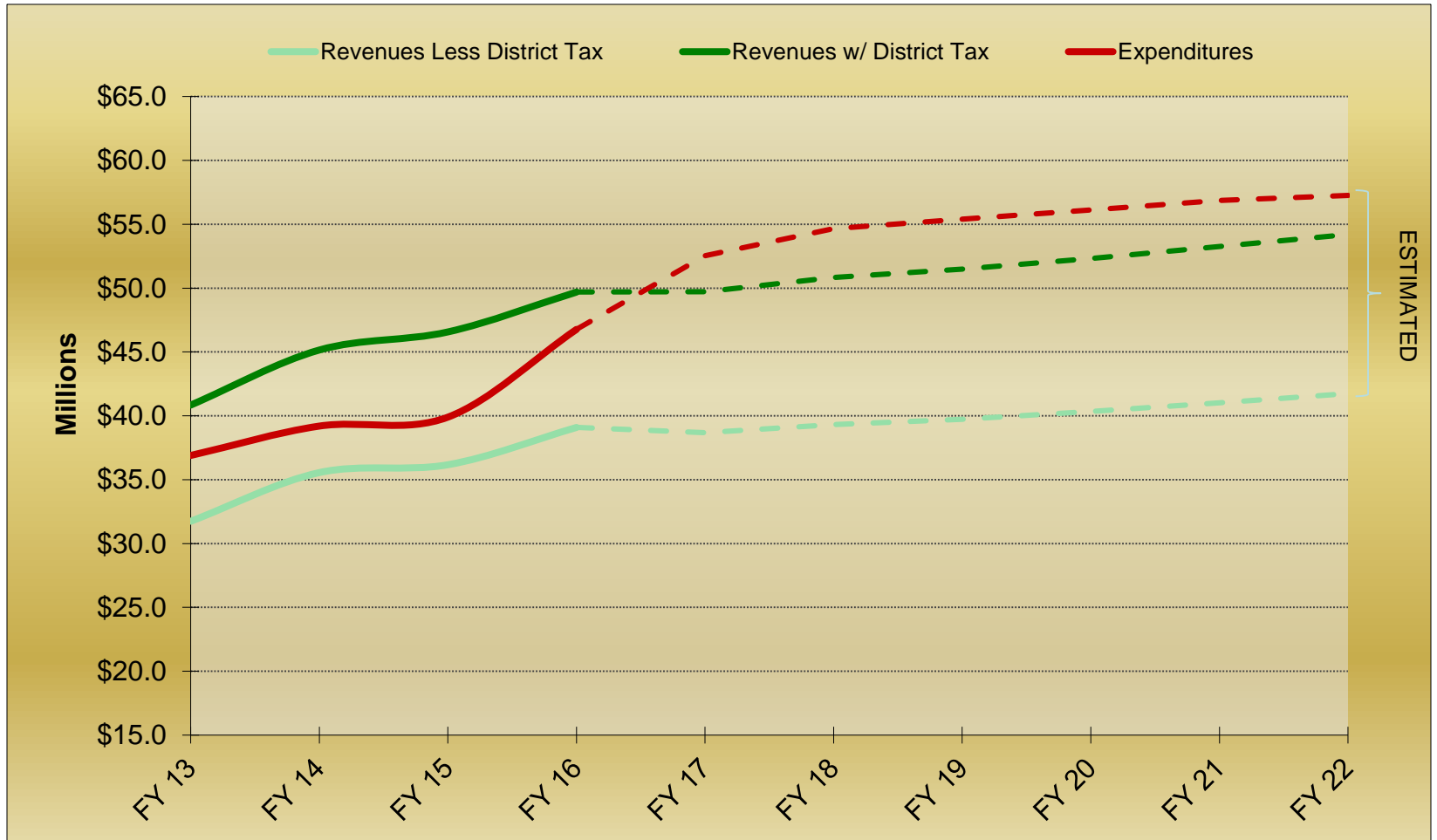


Revenues & Expenditures (excluding 1-times), FYs 13-17





Revenues & Expenditures (excluding 1-times), FYs 13-22



**Full Time Equivalent Positions
10-year History & 5-year Outlook**

City of National City
Full-Time-Equivalent Employee History (Adopted)
With District Transactions & Use Tax

Employees	FY 8	FY 9	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	PROJECTION				
											FY 18	FY 19	FY 20	FY 21	FY 22
Police - Sworn	105.55	104.46	103.38	103.48	99.19	99.29	100.32	102.94	101.94	102.94	102.94	102.94	102.94	102.94	102.94
Other General Fund Total	159.53	155.20	158.84	153.40	121.75	120.66	147.34	147.96	163.32	167.62	167.62	167.62	167.62	167.62	
General Fund Total	265.08	259.66	262.22	256.88	220.94	219.95	247.66	250.90	265.26	270.56	270.56	270.56	270.56	270.56	
All Funds Total	416.41	416.45	410.31	443.07	375.79	373.23	381.00	350.14	365.10	370.60	370.60	370.60	370.60	370.60	

	FY 8	FY 9	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	PROJECTION				
											FY 18	FY 19	FY 20	FY 21	FY 22
Population	56,889	57,412	58,593	58,757	59,039	59,356	59,713	60,280	60,768	61,250	61,736	62,225	62,718	63,216	63,717
Sworn Police Officers per 1,000 Citizens	1.86	1.82	1.76	1.76	1.68	1.67	1.68	1.71	1.68	1.68	1.67	1.65	1.64	1.63	1.62
Other General Fund Employees per 1,000 Citizens	2.80	2.70	2.71	2.61	2.06	2.03	2.47	2.45	2.69	2.74	2.72	2.69	2.67	2.65	2.63
General Fund Employees per 1,000 Citizens	4.66	4.52	4.48	4.37	3.74	3.71	4.15	4.16	4.37	4.42	4.38	4.35	4.31	4.28	4.25
All Employees per 1,000 Citizens	7.32	7.25	7.00	7.54	6.37	6.29	6.38	5.81	6.01	6.05	6.00	5.96	5.91	5.86	5.82

City of National City
Full-Time-Equivalent Employee History (Adopted)
Without District Transactions & Use Tax

Employees	FY 8	FY 9	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	PROJECTION				
											FY 18	FY 19	FY 20	FY 21	FY 22
Police - Sworn	105.55	104.46	103.38	103.48	99.19	99.29	100.32	102.94	101.94	102.94	67.94	67.94	67.94	67.94	67.94
Other General Fund Total	159.53	155.20	158.84	153.40	121.75	120.66	147.34	147.96	163.32	167.62	107.92	107.92	107.92	107.92	107.92
General Fund Total	265.08	259.66	262.22	256.88	220.94	219.95	247.66	250.90	265.26	270.56	175.86	175.86	175.86	175.86	175.86
All Funds Total	416.41	416.45	410.31	443.07	375.79	373.23	381.00	350.14	365.10	370.60	275.90	275.90	275.90	275.90	275.90

	FY 8	FY 9	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	PROJECTION				
											FY 18	FY 19	FY 20	FY 21	FY 22
Population	56,889	57,412	58,593	58,757	59,039	59,356	59,713	60,280	60,768	61,250	61,736	62,225	62,718	63,216	63,717
Sworn Police Officers per 1,000 Citizens	1.86	1.82	1.76	1.76	1.68	1.67	1.68	1.71	1.68	1.68	1.10	1.09	1.08	1.07	1.07
Other General Fund Employees per 1,000 Citizens	2.80	2.70	2.71	2.61	2.06	2.03	2.47	2.45	2.69	2.74	1.75	1.73	1.72	1.71	1.69
General Fund Employees per 1,000 Citizens	4.66	4.52	4.48	4.37	3.74	3.71	4.15	4.16	4.37	4.42	2.85	2.83	2.80	2.78	2.76
All Employees per 1,000 Citizens	7.32	7.25	7.00	7.54	6.37	6.29	6.38	5.81	6.01	6.05	4.47	4.43	4.40	4.36	4.33

**Reserve Level Changes
5-year History**

City of National City
General Fund Contingency Reserve

	FY12	FY13	FY14	FY15	FY16
Budgeted Operating Expenditures	\$ 38,336,101	\$ 38,371,219	\$ 40,995,759	\$ 42,013,397	\$ 45,479,863
Minimum reserve requirement ¹	\$ 9,584,025	\$ 9,592,805	\$ 10,248,940	\$ 10,503,349	\$ 11,369,966
Reserve balance	\$ 9,085,066	\$ 9,085,066	\$ 9,085,066	\$ 9,085,066	\$ 9,085,066

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the General Fund Contingency Reserve target level is "an amount equal to between twenty-five percent (25%) and fifty percent (50%) of a single year's budgeted General Fund operating expenditures."

City of National City
General Fund Facilities Maintenance Reserve

	FY12	FY13	FY14	FY15	FY16 ²
Capital assets - buildings	\$ -	\$ -	\$ -	\$ -	\$ 50,609,636
Minimum reserve requirement ¹	\$ -	\$ -	\$ -	\$ -	\$ 5,060,964
Reserve balance	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the General Fund Facilities Maintenance Reserve target level is "an amount equal to between ten percent (10%) and fifteen percent (15%) of the total acquisition cost of the City's building assets."

² The General Fund Facilities Maintenance Reserve was created by amendment of Council Policy 201 on June 7, 2016; therefore, no reserve requirement or balance existed prior to fiscal year 2016.

**City of National City
Gas Taxes Fund Contingency Reserve**

	FY12	FY13	FY14	FY15	FY16
Budget Revenues (Adopted)	\$ 1,731,426	\$ 1,669,527	\$ 1,858,108	\$ 1,604,417	\$ 1,385,762
Reserve requirement ¹	\$ 86,571	\$ 83,476	\$ 92,905	\$ 80,221	\$ 69,288
Reserve balance ²	\$ 1,642,931	\$ 1,604,995	\$ 1,022,312	\$ 310,564	\$ 285,600

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the Gas Taxes Fund Contingency Reserve target level is "an amount equal to a minimum of five percent (5%) of the estimated annual revenue of the Gas Taxes Fund."

² reserve balance = restricted fund balance - debt service reserve balance

City of National City
Sewer Service Fund Contingency Reserve

	FY12	FY13	FY14	FY15	FY16
Budget Revenues (Adopted)	\$ 7,232,261	\$ 7,256,309	\$ 7,150,911	\$ 7,150,911	\$ 6,975,865
Reserve requirement ¹	\$ 361,613	\$ 362,815	\$ 357,546	\$ 357,546	\$ 348,793
Reserve balance ²	\$ 15,708,595	\$ 14,965,051	\$ 16,075,564	\$ 17,089,591	\$ 17,950,151

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the Sewer Service Fund Contingency Reserve target level is "an amount equal to a minimum of five percent (5%) of the estimated annual revenue of the Sewer Service Fund."

² reserve balance = restricted fund balance - debt service reserve balance

**City of National City
Risk Reserves**

	FY12	FY13	FY14	FY15	FY16
General Liability Insurance Reserve					
Reserve requirement ¹	\$ 838,000	\$ 1,025,000	\$ 1,215,000	\$ 1,341,000	\$ 1,900,000
Reserve balance	\$ 610,000	\$ 765,000	\$ 919,000	\$ 1,020,000	\$ 1,481,000
Workers' Compensation Insurance Reserve					
Reserve requirement ²	\$ 6,830,000	\$ 7,249,000	\$ 7,842,000	\$ 8,246,000	\$ 8,003,000
Reserve balance	\$ 5,376,000	\$ 6,011,000	\$ 6,524,000	\$ 6,866,000	\$ 6,647,000

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the Liability Insurance Reserve target level is "an amount sufficient to ensure liability insurance claim assets of the Liability Insurance Fund equal to the eighty percent (80%) Confidence Level of Adequacy applicable to estimated liability insurance claims, as established biennially by the City's actuary."

² Per *Council Policy 201*, "Maintenance of Reserve Funds," the Workers' Compensation Reserve target level is "an amount sufficient to ensure Workers' Compensation claim assets of the Liability Insurance Fund equal to the eighty percent (80%) Confidence Level of Adequacy applicable to estimated Workers' Compensation claims, as established biennially by the City's actuary."

**City of National City
Debt Service Reserves¹**

	FY12	FY13	FY14	FY15	FY16
Reserve requirement	\$ 1,266,333	\$ 1,234,668	\$ 1,244,675	\$ 1,148,142	\$ 1,058,434
Reserve balance	\$ 1,266,333	\$ 1,234,668	\$ 1,244,675	\$ 1,148,142	\$ 1,058,434

General Fund

Reserve requirement	\$ 194,713	\$ 194,713	\$ 194,713	\$ 97,075	\$ -
Reserve balance	\$ 194,713	\$ 194,713	\$ 194,713	\$ 97,075	\$ -

Gas Taxes Fund

Reserve requirement	\$ 6,154	\$ 6,154	\$ 6,154	\$ 6,154	\$ 4,615
Reserve balance	\$ 6,154	\$ 6,154	\$ 6,154	\$ 6,154	\$ 4,615

Sewer Service Fund

Reserve requirement	\$ 3,077	\$ 3,077	\$ 3,077	\$ 3,077	\$ 2,308
Reserve balance	\$ 3,077	\$ 3,077	\$ 3,077	\$ 3,077	\$ 2,308

NCJPFA Debt Service Fund

Reserve requirement	\$ 487,450	\$ 490,225	\$ 492,550	\$ 494,425	\$ 498,850
Reserve balance	\$ 487,450	\$ 490,225	\$ 492,550	\$ 494,425	\$ 498,850

Library Bond Debt Service Fund

Reserve requirement	\$	399,457	\$	365,018	\$	372,700	\$	371,930	\$	377,950
Reserve balance	\$	399,457	\$	365,018	\$	372,700	\$	371,930	\$	377,950

Facilities Maintenance Fund

Reserve requirement	\$	172,405	\$	172,404	\$	172,404	\$	172,404	\$	172,404
Reserve balance	\$	172,405	\$	172,404	\$	172,404	\$	172,404	\$	172,404

Trash Rate Stabilization Fund

Reserve requirement	\$	1,846	\$	1,846	\$	1,846	\$	1,846	\$	1,384
Reserve balance	\$	1,846	\$	1,846	\$	1,846	\$	1,846	\$	1,384

Park Capital Outlay Fund

Reserve requirement	\$	1,231	\$	1,231	\$	1,231	\$	1,231	\$	923
Reserve balance	\$	1,231	\$	1,231	\$	1,231	\$	1,231	\$	923

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the Debt Service Reserves target level is "in each fund from which debt service is paid, an amount equal to the total required by applicable indenture(s) and/or other agreement(s), but in no case less than one year's debt service requirement of all long-term City obligations, excluding inter-fund loans."

**City of National City
Vehicle Replacement Reserve**

	FY12	FY13	FY14	FY15 ²	FY16
Minimum reserve requirement ¹	\$ 5,435,138	\$ 4,893,185	\$ 4,697,942	\$ 4,134,333	\$ 4,714,903
Reserve balance	\$ 1,067,318	\$ 1,478,580	\$ 1,344,608	\$ 3,886,964	\$ 4,883,534

¹ Per *Council Policy 201*, "Maintenance of Reserve Funds," the Vehicle Replacement Reserve target level is "an amount equal to between the accumulated depreciation and estimated replacement value of the motor vehicle assets of the Vehicle Replacement Fund."